

Austria	Sch. 18	Indonesia	Rp 2500
Belarus	Rs 0.95	Iceland	kr 1200
Belgium	BF 42	Japan	Yen 1500
Canada	C\$1.00	Jordan	Dr 500
Cyprus	£12.50	Korea	Won 500
Egypt	£12.75	Lithuania	Lt 1.00
Finland	Frk 6.42	Luxembourg	Fr 4.25
France	Fr 6.00	Malta	Ms 4.25
Germany	DM 2.20	Morocco	Dir 200
Greece	Dr 70	Norway	Nkr 1.00
Hong Kong	HKS 12	Peru	Int 1.20
India	Rs 15	Philippines	Pes 20
		U.S.A.	\$1.00

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,816

Monday December 30 1985



D 8523 B

EEC: Spain and Portugal leap into unknown, Page 7

World news

Business summary

## Gandhi attacks private sector

India's Prime Minister Rajiv Gandhi attacked the country's industrial employers and businessmen in a speech in Bombay during celebrations to mark the centenary of the ruling Indian National Congress Party. He accused them of sheltering "hatchets of law breakers and tax evaders."

His vehement attack on industrialists is a warning to them in the context of his carrot-and-stick policy.

There have been tax raids on some leading businesses recently. The Government has also announced a substantial liberalisation of its industrial licensing policy and a new tax policy which are highly favourable to businessmen. Page 2

### W Africa ceasefire

Burkina Faso and Mali, neighbouring West African states, accepted a ceasefire in their four-day-old border war, the official Burkinaise radio said.

### Soviets accuse US

The Soviet Union accused the US of violating the 1972 Anti-Ballistic Missile (ABM) treaty with an underground nuclear test in the Nevada desert. Page 2

### Sudan elections

Sudan's first general elections in nearly two decades will be held over 12 days starting April 1. Page 2

### Athens airport strike

Many foreign airlines cancelled flights out of Athens airport as a strike by local staff entered its third day.

### Aquino farm seizure

A Philippines court ordered the seizure of 15,000 hectare sugar plantation owned by the family of presidential candidate Corazon Aquino.

### Pakistan changeover

Pakistan's President Zia ul-Haq named civilian governors for the country's four provinces, on the eve of the expected end of 8½ years of martial law. Page 2

### Singapore U-turn

The Singapore Government, in a major reversal of economic policy, has called for a cut in compulsory contributions to the country's national savings scheme to reduce labour costs and stimulate domestic demand. Page 2

### Nakasone's reshuffle

Japanese Premier Yasuhiro Nakasone reshuffled his Cabinet, changing 17 of the 20 posts but keeping the balance of power between Liberal-Democratic Party factions. Page 2

### Comecon criticised

Romanian President Nicolae Ceausescu criticised the recent Comecon meeting in Moscow which co-ordinated Eastern bloc economic and technological development. Page 2

### Spanish pit protest

Mining unions in the eastern Spanish region of Teruel have called a general strike today to protest against production cuts and job losses.

### Hanoi accuses China

Hanoi said Chinese troops backed by a heavy artillery barrage had crossed the border into Vietnam.

### Rebels 'kill 21'

Afghan rebels said at least 21 Soviet soldiers died in a guerrilla rocket attack last Thursday, the anniversary of Soviet military intervention in the country.

### Chinese crackdown

Chinese Public Security Minister Yuan Changwu said two-year anti-crime drive broke up 130,000 gangs and lowered the crime rate by almost 40 per cent.

## French to help build plant in Japan

ELF-AQUITAINE, French state-controlled oil group, and L'AIR Liquide, leading French industrial gases group, have reached an agreement with Daimippon to build a \$50m hydrogen peroxide plant in Japan. The plant is due to come on stream at the end of next year and is expected to produce about 20,000 tonnes of hydrogen peroxide a year, at full capacity. Page 3

**EUROPEAN Monetary System:** The dollar's renewed weakness led to further pressures within the EMS last week. Trading was quiet around the Christmas break but the low volume led to some erratic movements. Consequently a move out of dollars and into D-Marks

they have been putting more pressure on the European markets in recent months, especially that of West Germany, and prices have weakened.

Siemens, the West German electrical group, says only about one quarter of its DM 50bn sales in the

## European business learns to live with bouncing \$

VIOLENT currency fluctuations no longer strike fear into European industrialists. Most seem to have been neither surprised nor upset by the sharp fall of the dollar this year, writes our European staff.

That is the main impression emerging from an informal survey of leading European manufacturers, carried out by Financial Times reporters in recent weeks.

On the one hand, almost all large exporters protect sales made in foreign currencies by hedging. On the other, an increasing number of companies have internal reciprocal trade which minimises the effects of currency fluctuations.

For example, Pernod Ricard, the largest French spirits and soft drinks group, is winning on its \$7m-\$8m of orange juice imports to make Orangina and other orange-based drinks. But it loses on the translation into French francs of the \$8m-\$7m of profits from US subsidiaries into the consolidated accounts.

Thyssen Stahl, director of Thyssen Stahl, says about one quarter of its DM 50bn sales in the

US come from exports from Germany, and these are largely offset by imports into Germany from group factories in the US.

Benetton, the Italian clothing group, may have to squeeze its margins on exports of garments to the US, but it saves money on the large volumes of denim it imports from a European currency.

Pre-tax profits of BAT Industries of the UK, for example, fell by £145m in the first half of this year, and the company, which has large operations in the US, attributed £116m of that decline to currency fluctuations, mostly changes in the dollar.

One large industry that is clearly suffering as a result of the decline of the dollar is steel. Producers around the world no longer find the US market as attractive as it was when the dollar was high, and so

they have been putting more pressure on the European markets in recent months, especially that of West Germany, and prices have weakened.

Mr Brian Knightley, finance director of Babcock International, a UK engineering group, said its UK subsidiaries "scream a bit at times" about the impact of higher sterling on their competitiveness. "But it is only the odd order we have lost because of exchange rates."

For most industrialists, though, the fall of the dollar this year, even though substantial, has not yet reached the worrying stage. They point out that it is still far higher than it was four years ago. On January 1 1981, the dollar would buy DM 1.97, against DM 2.47 on Friday. Against the Italian lira, the dollar is still 83 per cent higher than it was in January 1981 and 83 per cent higher against the French franc.

Manufacturers appear to have planned their operations on the assumption that the dollar would fall somewhat this year. Many British manufacturers, for example, seem to use a \$1.40 - £1. rate when assessing the competitiveness of their UK operations, and few complain about having to operate at this

level.

Mr Werner Hartung, director of UK engineering group, said that planned price increases in January will take immediate effect because of the increasing import pressure.

Mr Brian Knightley, finance director of Babcock International, a UK engineering group, said its UK subsidiaries "scream a bit at times" about the impact of higher sterling on their competitiveness. "But it is only the odd order we have lost because of exchange rates."

Olivetti of Italy, which exports 20 per cent of its output to the US, said it was not concerned at the drop of the dollar to date, but if it continued to weaken in 1986, it would hurt the company's competitiveness.

West German chemical companies, however, were worried about increased competition from US rivals in world markets. Mr Hermann Josef Strenger, chief executive of Bayer, said that he had already noticed the first signs of a tougher challenge from the US in Asian and Latin American markets.

Companies that have borrowed heavily in the US in recent years to finance acquisitions are relieved by the move of the dollar, although Mr Alan Gormly, managing director of Britain's John Brown engineering group, only wishes it had happened a year earlier.

John Brown suffered a financial squeeze starting in 1982 because the cash flow of its US subsidiary was inadequate to cover the cost of servicing its US dollar debt. Things

Continued on Page 8

Currencies, Page 2

## Israel delays decision on retaliation over airport terror attacks

BY OUR FOREIGN STAFF

ISRAEL is expected to delay its retaliation to the Palestinian terrorist attacks on El Al check-in desks at Roma and Vienna airports last Friday which left 15 bystanders dead and over 120 injured.

Yesterday a session of the Cabinet under Prime Minister Shimon Peres, heard a detailed report on the incident at a meeting attended by Gen Meir Levi, the Chief of Staff, and Gen Amos Lapidot, the commander of the air force. No clear-cut decision was reached on what might be taken in revenge.

One factor was the US appeal to unidentified states in the Middle East to show restraint in the aftermath of the attacks. Another was the difficulty of identifying immediately a target which would be both appropriate and plausible to international, especially American, opinion.

Mr Peres acknowledged receiving a message from President Ronald Reagan in the short statement issued after the meeting which was held in the context of the ministerial defence committee. Its deliberations are traditionally kept tightly secret.

The message from the White House urged the Israeli Government not to "allow terrorists to deter us from pursuing our larger goal

of a lasting peace" - while adding that terrorists must be brought to justice.

"Every effort is being made to temper the expected Israeli response," a senior White House official said in Washington yesterday.

Exercise of any of the military options open to Israel would certainly mar the peace process in the Middle East," he added.

The US is anxious to head off a repetition of the sort of response Israel made in October when its air force bombed the headquarters of the Palestine Liberation Organisation in Tunis, killing 60 people, in retaliation for the murder of three Israelis at Larnaca harbour, Cyprus.

Jerusalem would be reluctant to risk straining relations with Washington following friction over the

espionage scandal involving the sale to Israeli embassy officials by a US Navy intelligence analyst of classified information, observers believed.

Israel may also be anxious first to settle the issue of the Syrian anti-aircraft missiles redeployed in the Bekaa Valley in Lebanon which pose a potential threat to renaissance over its northern neighbours' territory.

At the same time Israeli officials acknowledged that Jerusalem had not determined which Palestinian faction was responsible for the air-attack.

The tenacity among independent Israeli experts and analysts - concerning with the information obtained by the Italian authorities - is that the terrorists were part of the group headed by Abu Nidal, a fierce opponent of Mr Yassir Arafat and the mainstream Palestine Liberation Organisation.

They agreed that hitting back at this extremist faction dedicated to terrorism and to destroying any "peace process" was not easy, although Libya might prove a tempting target and one relatively acceptable to the US. Abu Nidal has a foothold there as well as in Syria - from where the terrorists are said to have come to Israel.

Jerusalem would be reluctant to risk straining relations with Washington following friction over the

Agreement on a peace settlement in Lebanon and reform of the country's political system has been signed in Damascus by the leaders of the Shiites, Christians and Druze minorities.

It calls for the immediate formation of a National Coalition Government under a council of six ministers representing the country's six main sects.

Under the accord elections for a new parliament will be held, giving Moslems and Christians an equal number of seats and increasing the total from the present 99 to 108.

At Lebanon's independence in 1943 a balance of power was established with Christians holding a six-to-five advantage and the Maronite Catholic sect securing not only the presidency but also the army command, governorship of the central bank and the top post in the judiciary.

With the text of the 22-page document still not released last night it was not absolutely clear whether the presidency would remain a Maronite preserve, but it was understood that the head of state's powers would be reduced.

The Phalange Party, the main Maronite political organisation, and other Christian leaders last week expressed opposition to the agreement. Senior representatives of the Sunnis Moslem sect, the Maronites' main partners in power before the civil war, have also been unhappy about not being a party to the accord.

Addressing the conference yesterday morning, Bishop Tutu echoed its decision that unless the Government acceded to these demands

SA black students plan to end boycott of schools

By Jim Jones in Johannesburg

SOUTH AFRICA'S black students yesterday agreed to a conditional end to their three-year boycott of classes, a move which may help reduce tensions in the country's troubled townships.

The promised return to school follows unprecedented negotiations between students and parents, who consulted the banned African National Congress (ANC) and three government ministers.

South African political commentators believe that the development could provide the Government with grounds to lift the 18-month-old state of emergency and to withdraw soldiers from black townships, where over 600 lives have been lost in the past year.

The students, who have been at the forefront of opposition to the South African Government, will return to classes on January 28. They have given the Government three months to meet demands which include educational reforms, the release of detained student leaders and a lifting of the ban on the Congress of South African Students.

Addressing a conference at which the students' decision was announced, Bishop Desmond Tutu, the Anglican bishop of Johannesburg, called for a general strike if the demands were not met. If the Government still refuses these requests then it must not just be students who lay down tools. I suggest that teachers, parents, workers, church leaders, university staff and students must all combine in a concerted effort to say stop," he told the conference. He would also call for "punitive sanctions" against the Government, he said.

The decision was taken at a weekend conference at the University of the Witwatersrand in Johannesburg, convened by the Soweto Parents' Crisis Committee (SPCC) and attended by 70 delegates representing 180 influential black, coloured and Indian social, political, student and educational groups.

The return to school is conditional upon the Government's agreement to withdraw troops from the townships, to lift the state of emergency, to remove the banning order imposed on the Congress of South African Students, to reinstate dismissed teachers and to provide free education for all children, not just whites.

Addressing the conference yesterday morning, Bishop Tutu echoed its decision that unless the Government acceded to these demands

Continued on Page 8

## Union Carbide hints at new defence move

BY TERRY DODSWORTH IN NEW YORK

UNION CARBIDE, the beleaguered US chemicals company, gave a strong hint yesterday that it was preparing a further defensive move against the takeover bid by GAF, which urged shareholders to continue to tender their stock into its own share buy-back scheme.

In its first detailed response to GAF's revised offer, Union Carbide tendered, and has offered to acquire shares in the buy-back pool as its exchange offer. The company added that the GAF proposal, an all-cash bid at \$14 a share, was "too high" and several investors have said they will tender into the take-over because GAF's proposal takes away the problem of selling shares to the wrong offer.

If Union Carbide is unable to make an adequate response this week, many analysts believe that the battle for the company will be almost over.

Under Carbide's offer, limited to only 35 per cent of its equity, shareholders would receive a package of cash and securities which the company valued at \$85 a share. GAF's all-cash bid was widely regarded on Wall Street as a strong response to

## OVERSEAS NEWS

# Gandhi launches sharp attack on industrialists

BY K. K. SHARMA IN NEW DELHI

**MR RAJIV GANDHI**, the Indian Prime Minister, used the platform of his ruling Congress Party's centenary celebrations to make a major attack on India's large industrial empire and businessmen, accusing them of sheltering "battalions of law breakers and tax evaders."

There were industrialists, he said, who were untouched "by the thrusting spirit of great risk-takers and innovators. Many have not cared to learn the fundamental lesson that industrialisation springs from the development of indigenous technology, not from dependence on others."

He added: "Industrial empires built on the shaky foundations of excessive protection, social irresponsibility, import orientation and corruption may not last long."

Mr Gandhi's 75-minute opening speech to the rally on Saturday was a warning to industrialists in the context of his Government's "carrot-and-stick" policy.

The Indian Government has recently announced substantial liberalisation of its industrial licensing policy and a new long-term fiscal policy that are highly favourable to business men, but Mr Gandhi's strong speech to the industrialists warned them that the Government would insist on their following its approach to development in return. Some leading business

houses have been raided by tax inspectors recently.

Another highlight of Mr Gandhi's address was his call for a "bold India movement" to which he wanted Congress Party members to dedicate themselves. This was summed up in his statement that "we must break the nexus between political parties and vested interests."

The colourful centenary celebrations were attended by hundreds of thousands of delegates at the Bombay's Brabourne Stadium, specially canopied for the occasion. Because of the tight security, there was considerable chaos and confusion and thousands—including journalists—were unable to attend the function.

What was also clear was that the Congress was not the same won the country's independence in 1947. Large blow-ups of its last leaders adorned the podium but nearly every speaker eulogised the present prime minister.

Mr Gandhi said, however, that he would attempt to reform the party organisation from grassroots level. The first step will be the holding of internal elections, culminating in the election of the party president next June. Neither

nor the party leaders could

warn them that the Government would insist on their following its approach to development in return. Some leading business

## Zia likely to lift martial law in Pakistan today

BY MOHAMMED AFTAB IN ISLAMABAD

PAKISTAN'S President Mohammad Zia ul-Haq named civilian governors for the country's four provinces yesterday, on the eve of the expected lifting of eight and a half years of martial law, today. A government statement said the new governors, three of whom replace military men, would take oath of their office today.

He had already appointed Mr Mohammad Khan Junjo, a low-profile middle-of-the-road politician from the southern Sind province, as Prime Minister. Mr Junjo is likely to reshuffle his cabinet, although no ministers, including Mr Makhdoom Hussain, Mr Mirza Piran, and Mr Shahbaz Yaqub Khan, the Foreign Minister, are likely to be retained.

Gen Zia will continue as president until 1990, under a mandate he received in the December referendum on his economic and Islamisation policies.

The referendum was described as a "farce" by the opposition, grouped in an 11-party alliance named the Movement for Restoration of Demo-

cracy (MRD), which has demanded that Gen Zia step down and hold fresh elections.

The lifting of martial law is likely to make little immediate difference to the government's opposition relations. This is because political parties may still need several months to be registered with the government under a new law.

The registration process provides that if a party's programme or manifesto is against Pakistan's "Islamic" ideology, it will be banned. All parties will have to submit their accounts to the chief election commissioner for audit and to ensure no money is received from abroad.

• Mr Murtaza Bhutto, elder son of the late Prime Minister, has been sentenced to 14 years imprisonment on charges of anti-state activities, using explosives, and sabotage.

Mr Bhutto and 86 others were tried in their absence as most of them are abroad or in hiding. The court also imposed fines ranging from \$600 to \$2,000, and ordered their property to be confiscated.

## Nakasone carries out Cabinet reshuffle

BY CARLA RAPORT IN TOKYO

JAPAN'S Prime Minister, Mr Yasuhiro Nakasone, carried out a routine Cabinet reshuffle at the weekend which retained the balance of power between the various political factions of the ruling Liberal-Democratic Party.

Mr Nakasone changed 17 of the 29 Cabinet posts, retaining Mr Shintaro Abe as Foreign Minister and Mr Noboru Takekita as Finance Minister. Both are key members of the Nakasone administration and are considered potential leaders of the LDP.

Mr Nakasone also retained Mr Korchio Kato as Defence Agency Director-General, a move which was generally unopposed.

At the same time, Mr Nakasone shuffled the leadership of the LDP, but retained the four top officers. They are: Mr Kiichi

Miyazawa, chairman of the executive council; Mr Susumu Kanemaru, secretary-general; and Mr Masayuki Fujio, chairman of the Policy Affairs Research Council.

Of the major LDP factions, the Tanaka faction continues to hold six seats, while the Suzuki and Fukuda factions hold four each. Mr Nakasone's faction three, and the Komoto faction two.

Prominent among the new Cabinet members is Mr Michio Watanabe, now head of the Ministry for International Trade and Industry (Mit).

Mr Watanabe, a former finance minister in the Suzuki Cabinet, is noted for his outspoken manner. A member of the Nakasone faction, at 62, he is considered to be among the top leaders. They are: Mr Kiichi

## Fed's bid to restrain merger boom exposes its own divisions

BY STEWART FLEMING IN WASHINGTON

CONTROVERSY OVER a US Federal Reserve Board proposal which would curb takeover activity on Wall Street is focusing increased attention on some of the speculative excesses in the current merger boom and, at the same time, exposing divisions within the Fed's boardroom. Some economists fear the latter may make the central bank more vulnerable to pressures from the Reagan Administration.

The Fed has already been forced on to the defensive. Last week, it postponed implementation of the new interpretation of its rules dealing with bond financing of takeovers, after earlier announcing that it would come into effect on January 1. A final decision is now to be taken on January 8 at what promises to be one of the liveliest public meetings of the Fed's governors in recent years.

The Fed proposal on Decem-

## INTERIOR MINISTER CALLS FOR TIGHTER SECURITY CONTROLS

# Italy hunts two more terrorists in Rome airport attack

BY ALAN FRIEDMAN IN MILAN

THE ITALIAN authorities have started an intensive search for two suspected accomplices of the four Palestinians who took part in the terrorist attack at the Rome Airport last Friday. This follows interrogation of the only surviving terrorist, 18-year-old Mohamed Sarhan, a Palestinian born in the Chatila refugee camp in Lebanon.

Mr Oscar Luigi Scalfaro, the Interior Minister, has called for new security measures at airports, ports and railway stations, for legislation to tighten controls on foreigners, and for renewed international co-operation in the fight against terrorism.

In the Senate on Saturday after a meeting with Italy's top security officials, he said he believed that at least two accomplices in Italy had aided the attack.

Several members of the five-party coalition government led

by Mr Battino Craxi opened a new round of polemics over Italy's foreign policy in the Middle East, with some calling for a "complete debate." The attack will be discussed in the Chamber of Deputies today.

Mr Giulio Andreotti, the Foreign Minister, stood out

from his colleagues in that he devoted much of a statement released by his ministry expressing "surprise" criticism of the Israeli Government's leniency on Rome's part.

The minister, who has been criticised for being too friendly with the Palestine Liberation Organisation, did not interrupt his holiday to return home for the round of emergency government meetings at the weekend.

He stressed that the terrorist attacks should not "defect from the search for peace in the Middle East" and spoke of the need for "a solution to the

Palestinian problem."

As the death toll in the Rome attack rose to 15, Judge Domenico Sica, the investigating magistrate, resumed his questioning of Mohamed Sarhan at the hospital where he is being held.

Sarhan described himself as a "Palestinian soldier" and said he and his accomplices were members of the Abu Nidal faction. He also said more terrorist attacks were being planned for Italy and elsewhere in Europe. The four terrorists who took part in last Friday's attack arrived in Rome on December 6 and are believed to have travelled on false Moroccan passports.

Mr Fulvio Martini, the head of Italy's secret service, said the terrorists had been trained in Iran and had entered Italy by way of Damascus. In an interview with La Repubblica, the Rome daily newspaper, he said:

"We came into possession of a list of airports where the attack was being studied." The list included Rome, Nicosia and Madrid, but not Vienna.

Patrick Blum adds from Vienna: The Austrian police remained sceptical yesterday about claims that the three terrorists responsible for the attack against the Israeli airline at Vienna's international airport on Friday were members of Al Fatah, the mainstream faction of the PLO led by Mr Yassir Arafat.

Abdel Aziz Merzoughi, one of the three terrorists, reportedly told a US journalist that he and his two accomplices were members of Al Fatah and that they had received their orders from the organisation.

The reporter, however, later said that the interview had been carried out in broken English and that Merzoughi may not have understood the questions

A police spokesman yesterday also expressed doubt that the statement was accurate. "So far, we have no indications that this group belongs to Fatah," he said.

According to the text of the interview, Merzoughi said he was a Palestinian and that he had come from Lebanon. He was from the PLO. In reply to a question about who had given him his orders, he answered: "I am from Fatah." When asked whether all three men were from Fatah, Merzoughi answered just one word: "Fatah."

Police interrogating Merzoughi say his English is extremely poor. So far, they have been unable to find out who masterminded the attack or the terrorists' motives.

On Friday, Mr Daub Barakat, a PLO spokesman in Vienna, condemned the attack which left three dead, including one of the

three terrorists, and 40 wounded. The other two terrorists were seriously injured. Merzoughi named his accomplices as Ben Ahmed Chavai and Ben Abdoula Saadaoui, who was killed. The police are still checking to see if the names are accurate. They quoted Merzoughi as saying that the three had entered Austria with Tunisian passports.

Dr Rudolph Schiessl, a physician at the hospital to which the two men were admitted, said that Merzoughi's condition had improved and he had been transferred to a private infirmary. Chavai, with a more serious stomach wound, remained at hospital in a satisfactory condition. Both men will stand trial for murder, according to a spokesman from the Interior Ministry.

Eighteen victims of the attack were still in hospital yesterday.

## US accused of violating ABM treaty

THE SOVIET UNION accused the US yesterday of violating the Anti-Ballistic Missile (ABM) treaty with an underground nuclear test in the Nevada Desert, Reuter reports

Mr Vladimir Lomeiko, the Foreign Ministry spokesman, and Lt Gen Vladimir Starodubov, of the Defence Ministry, said yesterday's test was part of work on an ABM system under the US Strategic Defence Initiative (SDI).

They told a news conference that the 1972 treaty listed certain sites at which ABM-related nuclear tests could be conducted and these did not include the Nevada Desert.

Everyone knows that the explosion was set off for an ICBM (intercontinental ballistic missile) defence which is part of SDI," Lt Gen Starodubov said. "If the explosion was for ABM purposes, then it should have been conducted only at designated ABM testing sites, and the Nevada site has not been designated as an ABM testing site."

The US Energy Department said the test, the 16th announced this year, had a yield between 20 and 150 kilotons.

Mr Lomeiko criticised the US for conducting the test only days before a self-imposed Soviet moratorium on nuclear explosions expires tomorrow. He refused to draw on whether Moscow would extend the moratorium.

The claims coincided with a statement by Tass, the official news agency, and authorised at a high level, which repeated Soviet accusations that the US had violated the ABM treaty and the 1973 SALT II accord, still unratified by Congress, in other areas.

The statement said the US deployment of a phased-array radar station in Thule, Greenland, violated an article of the ABM treaty under which such radars could be positioned only on the periphery of national territory.

The statement said the siting of US cruise and Pershing-2 missiles in Western Europe "aimed at the very basis of the SALT II treaty—the strategic balance between the USSR and the US fixed by its provisions."

Gen Starodubov said the US had no grounds to claim that a Soviet radar station being built at Krasnoyarsk in Siberia was a missile attack warning system and thus violated the ABM treaty.

"The fact is that the radar has nothing to do with missile attack warning. Its purpose is to track space objects," he said.

AP adds: Tass also claimed that President Ronald Reagan has "maliciously distorted" the Soviet role in Afghanistan in an attempt to divert attention from his reluctance to agree to a superpower nuclear test ban.

The news service attacked Mr Reagan's comments on Afghanistan as "making use of the tension in that region to poison the international climate and to justify the US military course."

Mr Reagan said in his weekly radio address Saturday that Moscow had used poison gas massive helicopter attacks against villages, and "countless tiny mines have been strewn across the countryside to maim and blind Afghan children."

## Singapore hints at economic policy change

BY CHRIS SHERWELL IN SINGAPORE

AN IMPORTANT reversal in Singapore's economic policy has been signalled with a call for a cut in compulsory contributions to the country's national savings scheme.

The call, aimed at reducing labour costs and stimulating domestic demand, has come from Dr Tony Tan, Minister of Finance and Minister of Economic Development. It appears to have the support of key cabinet ministers, including Mr Goh Chok Tong, the First Deputy Prime Minister.

A cut in contribution to the Central Provident Fund (CPF) would mark an extraordinary about-turn in policy. As recently as August, Mr Lee Kuan Yew, the Prime Minister, ruled out a

change, saying the CPF was a "nest egg of last resort." Dr Tan himself has previously held this view, too.

Behind his call lies mounting concern about Singapore's deepening economic recession. Gross domestic product is expected to contract by 2 per cent in 1985 after an 8.2 per cent expansion in 1984. With the cut-off for 1986 on the horizon, both domestic and foreign confidence have weakened.

There is a growing realisation in the Government that, along with external factors like slower world trade, high local labour costs and slack domestic demand have caused Singapore's deceleration. A cut in CPF contributions would help

counter the trend.

All employees contribute 25 per cent of their salaries or wages to the CPF, and employers pay in the same. While the overall effect is to make Singaporeans among the world's biggest savers, a cut in CPF contributions could, at a stroke, put more disposable cash in workers' pockets and re-ignite employment.

Dr Tan did not spell out what sort of cut he had in mind and was typically cautious in his proposal.

There is a growing realisation in the Government that, along with external factors like slower world trade, high local labour costs and slack domestic demand have caused Singapore's deceleration. A cut in CPF contributions would help

## Sudan calls first poll in 20 years

By JOHN MURRAY BROWN  
in Khartoum

SUDAN'S military leaders yesterday announced that the country's first general election in nearly 20 years would be held on April 1 and last for 12 days.

The main political parties expected to contest the election are the Democratic Unionists and Ummah, while the Muslim Brotherhood, the Communist and Ba'athist parties enjoy significant minority support.

Key issues in the campaign are expected to be the country's civil conflict in southern Sudan, and the deteriorating state of the economy.

After five months' negotiations, the Government recently revised conditions set by the International Monetary Fund (IMF) for a loan but no alternative economic strategy appears to have emerged.

Apart from mounting arrears on the country's \$9bn (£6.4bn) external debt, the government is behind in repayments to the Fund, totalling \$230m, which, if not repaid could make Sudan ineligible for IMF facilities.

The collapse of negotiations with the Fund led to the resignation of the finance minister, Mr Abd al-Majeed. Sudan is understood to have asked the US and Saudi Arabia to mediate in the dispute.

Relations with the two countries have been strained, however, as a result of the government's apparent rapprochement with Libya.

Aquino land seizure

A Philippine court has ordered the seizure of a 6,000-acre sugar plantation owned by the family of presidential challenger Mrs Corazon Aquino for failure "to submit to land reform," Reuter reports from Manila. Meanwhile, President Marcos referred at an election meeting Friday to alleged killings ordered by Mrs Aquino's late husband, Mr Benigno Aquino, and her family.

There was some speculation among traders last summer when prices dipped—that an improved crop in India, traditionally the largest producer, could bring some relief for the world market this season.

But last year's production of India's crop is said to be below the 1982 level. Man Produc-

tor demands will be appointed to evaluate the company's assets.

Discussions between oil companies and the Government have been going on for some time over the question of taxation. Occidental's effective tax rate stands at around 41 per cent, which it says is in line with the taxation levied in neighbouring countries.

Under the new taxation structure agreed with the Government, Occidental will in future pay a rate of 68 per cent. The company has also agreed to invest around \$200m in exploration, Mr Garcia said.

## WORLD TRADE NEWS

## French to help build hydrogen peroxide plant in Japan

BY PAUL BETTS IN PARIS

**ELF-AQUITTAINE**, the French state-controlled oil group, and L'Air Liquide, the leading French industrial gases group, have reached an agreement with Dai Nippon of Japan to build a hydrogen peroxide plant in Japan.

The venture is expected to involve an investment of 650m (£35m). The new plant is due on stream at the end of next year and is expected to produce at full capacity about 20,000 tonnes of hydrogen peroxide a year. Hydrogen peroxide is used as a bleach in the pulp and textile industries as well as for the treatment of water and uranium.

L'Air Liquide already has a long presence in the Japanese market. As for the state-controlled Elf oil group, it will participate in the joint venture through Atochem chemicals, a subsidiary formed after the oil group was given a leading role by the French Socialist government for the country's chemical

industry reorganisation pro-

gramme.

Elf is expected to follow up

the hydrogen peroxide venture

with another joint venture with a Japanese group in heavy chemicals.

Mr Michael Pecquer, the chairman of Elf,

recently disclosed that Elf was

seeking to develop its business

with Japan, which already

accounts for FFR 4bn

(£263m-245m) of Elf

annual sales, through industrial

joint ventures.

Elf has already been involved in

Japanese joint ventures in

oil and gas production and

pharmaceuticals. It recently

formed a joint venture with the

nationalised French Pechiney

aluminium group and Toray of

Japan to manufacture carbon

fibre in France.

The French oil company is

also hoping to forge closer ties

with Japan to develop its large

offshore gas field in the Gulf

of Bonaparte off north-west

Australia by the early 1990s.

Imports of natural gas

## increase by 9.5%

BY FRANCIS GHILES

FRENCH imports of natural gas increased by 9.5 per cent during the first nine months of 1985 to 18.6 billion cubic metres.

Natural gas supplied by the Soviet Union accounted for 22.7 per cent of the total, up from 16 per cent last year and 12.4 per cent in 1983.

Imports from Algeria declined by 8 per cent and accounted for 26.2 per cent of the total as against 28.3 per cent last year. Gaz de France is expected to import 7.5bn cubic metres of gas from Algeria this year, 82 per cent

of what it had initially contracted to buy.

This shift underlines the attractiveness of the cheaper Soviet gas. Meanwhile, Somatrach, the Algerian state oil and gas monopoly, is facing difficult negotiations with the Belgian Distrigaz company, and early next year with Italy's Eni Nazionale Idrocarburi (ENI), both of which are pressing for lower prices.

Algerian gas currently costs about 18 per cent more than what it pays for Soviet gas.

## Manila delays trade plan

THE Philippine Government will delay for two months the launching of the final stage of an import liberalisation programme which will import duties to an average 25 per cent from 45 per cent, Prime Minister Cesar Virata said, Reuters reports from Manila.

The scheme, originally due to

start next month, was being

deferred to enable domestic

industries to adjust to a

liberalised policy. But business

sources who have been seeking a

one-year suspension, said that

two months would not give

industries sufficient time to

become competitive in the

world market.

## Angola's oil output nears record

By Michael Holman, recently in Luanda

ANGOLA'S oil production is approaching a record 300,000 barrels a day (b/d) and could reach 500,000 b/d in 1990, Mr Hermínio Escorcio, director-general of Sonangol, the country's state-owned oil company, has disclosed.

In interviews in Luanda, Mr Escorcio and company officials provided a breakdown of production which has pushed Angola into second place after Nigeria among West African oil exporters.

Oil will earn the country nearly \$2.5bn (£1.35bn) in 1985, according to over 90 per cent of foreign exchange earnings, said Mr Escorci.

Nearly 70 per cent of output comes from the northern enclave of Cabinda, where the Cabinda Gulf Oil Company, a division of Chevron of the U.S., operates an offshore power plant project and engineering consultancy by Esbank Preceo to the Bangladesh Power Development Board.

The bulk of British aid to Bangla-

des since 1971 has been devoted to the energy sector. In recent years this has supported the provision by GEC of gas and steam turbine equipment to the Ashugan power plant project and engineering consultancy by Esbank Preceo to the Bangladesh Power Development Board.

Earlier this year, Hawker Siddeley, Pirelli UK and Eve Construct-

## UK to provide Bangladesh with £50m in project aid

BY FRANK GRAY IN LONDON

BRITAIN is to provide Bangladesh with £50m (£71m) in project aid to finance activities including natural gas development, bridge construction and population and health control.

The aid will be provided under the umbrella of multilateral aid programmes, such as a \$200m aid provision by the International Development Agency, the soft loan arm of the World Bank, with participation from other individual Western loan agencies and with the possible involvement of the Asian Development

Bank.

The British segment of the aid, provided by the Overseas Development Administration (ODA), will be unified and it will assist British companies providing goods and services to Bangladesh, which is, after India, the largest recipient of British aid abroad.

Registrations in the seven main West European markets were up 12 per cent at \$9,000, compared with 78,000 in 1984.

The ODA said that the amount

agreed exceeded by £10m a pledge by Britain of aid donors meeting in Paris last May. Britain's aid to Bangladesh in 1984 was worth £236m and this year is expected to exceed £40m. Its aid to India last year was worth £145.5m.

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## THE ARTS

Architecture/Colin Amery

### Symbolising the problems of the inner city



Going . . .

. . . going . . .

. . . but not quite gone

One curiously strong image which remains in the mind at the end of 1985 was the sight of Northward Point in Hackney resisting the demolition men by refusing to be blown up. The demolition contractors filled the tower block with explosives and after an impressive start it sank to its knees onto the top 11 storeys refused to submit and stood there like a leaning tower, having ultimately to be demolished by the conventional hand-and-chain method.

This was just one of the towers on the Trowbridge Estate that had stood in all their concrete glory since 1966. The demolition of disused structures seems to symbolise the tenacious hold of modern architecture on the inner cities and the equally tenacious conviction of architects that they still have the answers to the terrible social and physical problems of the inner city environment.

1985 was the year that the new President of the Royal Institute of British Architects launched his term of office with a propaganda battle entitled "Decaying Britain." This was not just a cynical campaign for the profession to get more work but a serious move to let the world know the full scale of the horror and damage that the concrete decades have left in their wake. It is no joke to learn as we did in 1985, that there is some £18bn of repairs needed to council housing erected since the 1950s.

1985 was also the year of a duly-sitled but significant report, *Engineering Aspects of Alkali-Silicate Reaction*, which exposed the extent of concrete cancer in post-war buildings. A hospital in Devon, which is scarcely more than ten years old, will have to be demolished because of this insidious disease.

In the face of all this gloom it was hardly surprising that after the appalling riots in the North London suburb of Tottenham, reporters solemnly announced that the Broadwater Farm housing estate had once won an architectural award. There was subsequently found to be no truth in this vile rumour.

There has been one character

to achieve what they want. It seems impossible but it was only in 1983 that the Mansions House Square was reached its final chapter, at least in its Miesian phase. Peter Palumbo was only 21 when he astounded the then 76-year-old Mies van der Rohe to draw up plans for a tower in the City. That was in 1982 and the tenacity of Mr Palumbo has to be admired because it was not until the end of a three month inquiry which began in 1984 that there was any chance of a plan being realised.

The verdict of Patrick Jenkins went against the National Gallery a donation to allow it to build a new wing on the Hampton site. This time the gift would allow the National Gallery to build on the entire site without any form of financing commercial development. It was the merciful end of the Ahrendt-Burton and Koraieh "carbuncle" and an amazing opportunity to start afresh. No one can doubt the quality with which the National Gallery Trustees, with their new donor and the energetic Jacob Rothschild in the chair, have searched the world for a new architect. Their short-list was announced in October and the initial proposals will soon be examined. The architectural importance of

this decision should not be underestimated; the timing of the gift makes it possible to re-establish the public building as a dignified part of taste and an example to the world.

Trafalgar Square seems certain to remain in the public eye in 1986 as the results of the competition promoted so successfully by Land Securities for the Grand Buildings site are awaited. Nine architects are working away and they seem to have been chosen as representatives of the whole architectural spectrum.

Earlier in 1985 another planning and patronage shambles was resolved by what seemed to be a *doux ex machina* in the shape of the three Sainsbury brothers. They generously decided to offer the National Gallery a donation to allow it to build a new wing on the Hampton site. This time the gift would allow the National Gallery to build on the entire site without any form of financing commercial development. It was the merciful end of the Ahrendt-Burton and Koraieh "carbuncle" and an amazing opportunity to start afresh. No one can doubt the quality with which the National Gallery Trustees, with their new donor and the energetic Jacob Rothschild in the chair, have searched the world for a new architect. Their short-list was announced in October and the initial proposals will soon be examined. The architectural importance of

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I have a distinct impression that the conservation lobby has run out of steam during the past year. It still makes a lot of noise but is not having the success that it should. The Thirties Society has won a small victory with the preservation of some of the elegant old telephone boxes but it is not doing too well with 19th century houses. I am sure that the version of the public with the Victorian Society achieved so easily in its early days. There have been a great many costume balls but the loss of Bradmore House and the terrible danger of grim pastiche in Bath suggests that some of the energy may be misplaced.

The spirit of amateurism has its disadvantages. The recent SAVE Britain's Heritage report on the dangerous condition of the Georgian fabric in the capital is a timely reminder that regeneration should be as well organised as development.

The rise and rise of the Building Preservation Trust is a healthy sign that ownership is the only way to ensure preservation.

The show originated as a simple review four years ago at New York cabaret and then successfully toured America in large provincial houses with Carol Channing along the three leads in the all-female cast.

To give the idea a reason to revive Herman's best-known song, "Hello, Dolly!" in another setting, but the show, to its credit, treats the number self-consciously. First it is done by Dorothy Loudon at a cocktail pianist bored with yet another request for it, followed by two adaptations of the song, one for a mme-tv-televised meat commercial ("Hello, Del") and the other from the 1964 presidential campaign, "Hello, Lyndon."

In the finale of Act I it is belted out by the three leads,

each of whom thinks of herself as the only Dolly, a sign of the awkwardness the show faces

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## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
Telegrams: Finanimo, London PS4. Telex: 8954871

Monday December 30 1985

## Volcker's lone campaign

PAUL VOLCKER, chairman of the US Federal Reserve, finds himself beleaguered as the year ends. He has tried to use the Fed's powers to curb the excessive use of borrowing in financing corporate takeovers in the US. But his proposals have run into stiff opposition from the White House, the Justice Department and the Securities and Exchange Commission. So the implementation of the Fed's new rules, which were to have come into effect on Wednesday, has been put off for a week while the Fed reconsiderers them.

It is always extraordinarily difficult to curb a financial excess before the disaster, or the bail-out, occurs that proves it is indeed excessive. James Baker, the US Treasury Secretary, who opposes Mr Volcker's current initiative, would doubtless have opposed such a proposal even had it landed during the 1970s. "Let the markets decide," he would have said. Today he knows that they decided wrong and—more important—that the full consequences of their error could not be safely experienced by the participants. So he has given us the Baker Plan.

Mr Volcker has perceived that leveraged takeovers are undermining the resilience of American corporate balance sheets. To some extent the effect is a direct one in that important target companies emerge with their share capital replaced with debt issued by their new owners. But there is an indirect effect that is just as important: American management know that if they run their companies' affairs in a conservative way they will become takeover targets. They buy up their share capital and replace it with debt.

In trying to break this tendency, the Fed has devised rules which will hit only "junk bonds" secured very largely against the value of shares they are hiding for. It proposes to apply to such transactions Fed margin requirements, which since the Great Crash, have prevented US investors from securing borrowing from stockbrokers which they are acquiring of more than 50 per cent of their worth.

This extremely selective approach will undoubtedly involve the Fed in some subjective judgments as to whether, in particular cases, this margin rule should apply. The Fed is already being accused of establishing itself as a Federal Take-

## Men of tin, and men of straw

THE International Tin Council is driving its creditors close to despair. It is now more than two months since the council—which has previously supported a package of 22 countries' plan to bail out of business if the council's debts remain unpaid for much longer. The traders have therefore been forced towards a compromise with the council, offering to share the costs of running down the tin stockpile.

The tin council's member governments are under no such pressure. They hold the whip hand. But by refusing to negotiate with the creditors, they are abusing their privileged position as sovereign governments.

They should acknowledge that the tin council's financial commitments were made in their names and with their agreement — whatever the niceties in the legal debate about responsibility. Tin council officials have shown they kept within the rules of the International Tin Agreement. They repeatedly asked the members for more money, but were instead told to carry on buying on credit. Delegates certainly should have understood the implications of these decisions. The damage is now a sharing of the losses — which could be £200m — over a three-year period.

But the banks and brokers can hardly be optimistic, for there is still strong disagreement among the governments which supported the tin council about whether they are now liable for its huge losses.

Only the UK, with its special interest in the health of the London Metal Exchange, has publicly committed itself to paying its share of the council's debts. Other consumer countries, notably West Germany, France and the Netherlands, have blocked attempts to begin negotiations with the creditors. The producer countries, led by Malaysia, Thailand and Indonesia, have at least proposed a start to negotiations—but they reject the terms offered by the creditors as "unacceptable".

The majority view on the council is that members have no legal responsibility for the council's debts. The creditors are well aware that the issue might take years to settle if they were to apply to the courts. Unfortunately, time is not on

Achilles: ... they pass'd by me  
As misers do by beggars—  
neither gave to me  
Good word nor look. What,  
ore my deeds forgot?  
Ulysses: Time hath, my lord, a  
wallet at his back,  
Wherein he puts alms for  
obligion.  
A good-faced monster of in-  
gratitude...  
To have done is to hang  
Quite out of fashion, like a  
rusty nail  
In monumental mockery.  
(Shakespeare, Troilus and  
Cressida, Act 3 Scene 3)

D OES the decline—the fall—of Mr Arthur Scargill have Greek, or Shakespearean, tragic status? It has some of the elements: the doomed attempt to overthrow the existing order, the fatal flaw, the humbling of pride, the devastation wreaked by one man's huge and vaulting ambition, not least on his own left.

And he is now quite out of fashion. The man who was once the darling of the left, the role model for every Labour movement activist for the past decade and more, is now beyond the hard left, a political untoouchable. His union is split: the Union of Democratic Miners whose existence he still refuses to acknowledge as an established fact, can celebrate the New Year in the knowledge that it retains the initiative its leaders seized three months ago, still growing from a band of between 30,000 and 40,000 members in some of the most

strategically important coalfields in the Midlands, with off-shoots in the North East and Lancashire, even in Yorkshire. He has earned the dislike of the Labour Party leadership, and from its leader, palpably, almost palpably, moved. Mr Kinnock's speech to the Labour party conference in October, festering within him for a year, burst a boil of desperation and was received in rapture all the way through from soft left to the remnants of the party's old right. Kinnock had never taken to Scargill, his near-contemporary and fellow miner's son: the Welshman saw the Yorkshireman as a poseur, a supercilious lackling in the depth of admiration in other miners' leaders of his father's generation.

Whether this particular approach can be sustained or not, Mr Volcker is right to be concerned about this new fashion in the takeover game and right to be going for preventive medicine instead of post-bail-out recriminations. If the Treasury, the Justice Department and the SEC feel that his selective clampdown on junk bond takeovers is flawed, they should come forward with alternatives.

The tin council's members are also losing the allegiance of the left union leaders who worked hard to sustain him during the strike: as these met—Ron Todd of the transport workers, Jimmy Knapp and Ray Buckton of the rail workers and trains drivers, Rodney Bickerstaffe and Tom Sawyer of the public employees and others in these and other unions—reflect on the aftermath of the strike, they pull away from both Scargill and Scargillism. They feel,

in the words of one of them, that his flaw has been a failure of leadership precisely where he most asserted leadership; that to insist that the resolutions passed by his activists at conferences were the immutable tablets of union policy, to force the entire union to act upon these policies without apparent regard to the time or circumstance in which it did so, was a betrayal, not a fulfilment of trust. Conference hall rhetoric is one thing: action which commits people and resources is at least in part another.

Worst of all: his own left has now turned upon him, and its members are progressively tightening the control they wish to exercise over him. On the weekend of December 14 and 15, at the Conway Hotel in Birmingham, the NUM broad left—the grouping of leading left officials which has in the past four years enjoyed domination of the union—not for the first time since January 1985. It was an extraordinary meeting.

Scargill, arriving late, opened the meeting by telling it that no pits had been closed since the strike by the actions of the National Coal Board: all closures had been due to the workforces refusing to resist them. The UDM, he continued, was no threat to the NUM: it was a "nonentity" union, not organised by the Minersworkers' International Federation (from which ironically Scargill has withdrawn the NUM).

He was instantly opposed by Mr Sammy Thompson, the Yorkshire area vice president and a recently elected member of the national executive committee. I don't know what world you're living in, said Thompson, but it isn't the one I'm living in. Backed by Mr Ken Horne, the Yorkshire area financial secretary, and others from that coalfield, Thompson revealed a particular grudge against his president: that he had backed a new, ultra-left, rank-and-file "miners" group in Barnsley hostile to the Yorkshire area leadership, now publishing its own newspaper and responsible, according to the Yorkshiremen, for fighting to bring out over the conduct of the recent ballot on political funds. Scargill, they said, had spoken on the group's platform and was suspected of assisting them to organise: the group itself has few members in the pits and is backed by such Trotskyist groups as Socialist Challenge and Socialist Organiser. The accusation, in short, was that the NUM president was organising an alternative left in Yorkshire.

The Scargill's call for resistance in the given men from some of the Yorkshire collieries told him he was out of touch with the reality of post-strike pit life. Once the board put up redundancy terms, they said, the struggle to stop wholesale desertions was usually doomed. George Rees, the big South Wales secretary, threatened to take South Wales out of the NUM entirely if Welsh miners were further harassed by Scargill supporters at meetings for leading the return to work in March without an agreement.

### Rescuers collide at Westland

So many rescues are now associated with the threatened collapse of Westland that a whole new squadron of Sea Kings may yet be required to ferry the victims to shore.

Because of that, the NUM president faces the risk of losing the allegiance of the left union leaders who worked hard to sustain him during the strike: as these met—Ron Todd of the transport workers, Jimmy Knapp and Ray Buckton of the rail workers and trains drivers, Rodney Bickerstaffe and Tom Sawyer of the public employees and others in these and other unions—reflect on the aftermath of the strike, they pull away from both Scargill and Scargillism. They feel,

they have, most of them, a touch of theatre, but one which reflected the deep hostility which has grown between the South Wales and the national leadership during and especially since the strike.

Scargill was dismayed and wounded by this: but there is no sign he has changed his stance. He remains a believer in strike action against the board to stop pit closures, and has told the Birmingham and other meetings of left activists that he believes he is right and after all quite a lot more union rousing indeed, a target for mockery.

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For the past two decades, the unions have maintained a useful ambiguity in their constitutional position. Growing in social influence, in militancy,

and most of all upon their leader,



By John Lloyd, Industrial Editor

## NINE MONTHS AFTER THE MINERS' STRIKE . . . The decline of Mr Scargill

By John Lloyd, Industrial Editor

in numbers, in financial resources through the 1980s and 1990s, they were by the end of that latter decade commonly seen to be the most alarming force in society, one which had to be constrained by law. The attempts by the Wilson government of 1966-70 and the Heath government of 1970-74 were held to fail; the latter most of all because of the actions of the NUM, led by a reluctant militant (Gormley) but powered by a resurgent left whose clearest image was the young Arthur Scargill and his creation of the potent myth of class solidarity and working class power as the Battle of Saltley Gates.

For the remainder of the 1970s, the common perception was that nothing government could do would ultimately withstand the power of a union with the giant's strength of the NUM. This was the practical thinkers of the left—Lord McCarthy and Wedderburn foremost among them—but also, effectively of the right. A committee chaired by Lord Carrington, set up by the new leader of the Conservative Party to inquire into the cause of the 1974 debacle reported to Mrs Thatcher that when push turned to shove, union shove could be greater than government push. Law could not regulate the forces of union power, it was held, for when push came to shove, it was a reflection of working class preference, and thus sprang from the deepest of roots.

This perception remained as a political reflex in many of the members of Mrs Thatcher's first Cabinet: strongest of all, perhaps, in her first Employment Secretary. In a revealing interview broadcast recently in the Channel 4 series *The Writing on the Wall*, Mr James Prior confessed that the pace of union reform was "almost unprecedented" to someone like myself who did actually see the passage of the Industrial Relations Act and all that happened subsequently, to recognise the difference that there was between '79 and the present day, where this mood of the country had changed. The union leaders had greatly exceeded their authority in the eyes of the country generally, but also of their own members, and there was a sense of alarm and fear, a sense of legislation and bashing, and I think that was what the movement meant what it said.

Well, the can has been tied to his tail now, and he may have to clank it behind him through the years. He may or may not last as long as Scargill; unlike Shakespeare's Achilles, he is unlikely to stage a comeback through finding his enemy (Hector, in Achilles' case) among everyone in Scargill's unnameable team. But Scargill does not live on, or even mainly in him, or in the NUM executive which sanctioned all he did. The Labour movement, now emerging from a 20-year embrace with neartotal syndicalism in which its adherence to the strict rules of a parliamentary democracy was kept an open question, must if it is to understand itself, understand Scargill as more than just a driven, demonically energetic individual. To offer him oblivion is the easy way out.

### Union leaders caught in time warp

They have, most of them, neither good word nor look for him: the man who commanded almost a monopoly of the members' votes a mere four years ago when elected president, put there as the miners' armour against Government and board in hardening times, now hangs in hanging indeed, a target for mockery.

Scargill was dismayed and wounded by this: but there is no sign he has changed his stance. He remains a believer in strike action against the board to stop pit closures, and has told the Birmingham and other meetings of left activists that he believes he is right and after all quite a lot more union rousing indeed, a target for mockery.

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IF ALL goes well, five or maybe six trucks loaded with EEC documents will arrive in Lisbon from Luxembourg by Thursday, the first working day of the new 12-member Common Market.

A hangar has been reserved at the airport to house the bundles of papers. Hastily translated into Portuguese, they contain all the EEC legislation that becomes national law in Spain and Portugal on January 1. They then have to be rushed out to government departments and to court-houses, which can be expected to rely on texts in one of the other eight languages of the enlarged Community.

Although both new members spent the best part of six years negotiating their entry, mapping out the steps of transitional arrangements lasting into the mid-1990s, and taking care to avoid the pitfalls of the two previous enlargements, they have left a lot to the last minute. This is more obviously the case in Portugal, less efficient, dynamic or prepared than its big neighbour, and handicapped by just having changed government, but it is also true in Spain.

Since both are introducing value-added tax to coincide with entry in Portugal's case with a three-year running-in period before the tax becomes fully compatible with the EEC's, the opening months can be expected to bring chaos in the administration, as well as in the business.

Until mid-year the issue in Spain and Portugal was whether they would succeed in joining or not, much more than what the initial stage of entry might entail.

It is perhaps hard for the British reader, 12 years on, to appreciate the political and social atmosphere that built up for the Common Market, particularly in Spain. Only towards the end of negotiations did the practical and economic implications begin to loom large.

Despite the relative thoroughness of these negotiations, entry looks like being a bumpy ride. For one thing, neither country's Civil Service is as ready as it might be. In Spanish ministries EEC information papers and questionnaires have been piling up, to be distributed almost at random. Spanish civil servants in Brussels have been devolving some of their time to processing transactions done in Madrid by people who are not conversant with the Community jargon.

A right bureaucracy has to take on a heavy workload of procedural changes from day one of entry. In Spain, nobody knows quite how the work of handling farms and other funds from Brussels will be delegated. The country's semi-federal system of autonomous regions is still new, the stones

## As the deadline for EEC entry approaches ...

# Spain and Portugal leap into the unknown

By David White in Madrid

of the building not settled; administrative problems are overlaid with political implications.

In Portugal, where administration is notoriously cumbersome and old-fashioned, changes have not yet come in time.

So have the two permanent representation in Brussels. For the past six months, during the demise of Mr Mario Soares' Socialist coalition and its replacement by a Social Democrat minority government, decision-making has been virtually at a standstill. Portugal's confused political scene will not become clearer, if at all, until after presidential elections, the first round of which takes place in January.

Making a success of entry is a task on which the Spanish are also finding it difficult to concentrate. Mr Felipe González's Socialist administration tied up in its promise to hold a referendum in the spring on whether Spain should stay in Nato. This and subsequent elections will take up political energies for a good part of the year.

There is a risk that entry will, besides presenting industry with a daunting new challenge, prove to be a disappointment in public opinion terms. At the outset, there will be little to show for it, except possibly for Dutch tulips appearing in Barcelona, or French fruit reaching the shops in Oporto. The effect of EEC assistance will begin to show later on in the more formal negotiations, especially in Portugal, which is counting on

community funds for rural roads and sanitation.

The consumer will be better protected and informed, and progressively better supplied—but at what cost?

The looming start-up of VAT is causing some panic among both small businesses and consumers. Inflationary expectations have prompted a spurt "buy before VAT" purchases. Both governments aim to bring their inflation rates now around 2 per cent in Spain and twice that rate in Portugal—down to EEC average levels in a few years, and are counting on VAT adding no more than one to two points to next year's index. This would mean that in Spain the inflation rate would rise fractionally, if at all, and in Portugal it would continue dropping.

This hope is based, however, on the assumption that those prices which should logically go down because of the changeover will actually do so. The Madrid enthusiasts have taken advantage of the oil price cut to bring prices for the first time in Portugal to get the message across. Nevertheless, inflation risks are the first impact most Spaniards and Portuguese feel.

While the official outlook from Madrid and Lisbon is optimistic, in terms of increased economic growth, the fact is that nobody really knows what members will bring.

For Mr González, entry is a political asset which he will be anxious to use through the referendum and election period.



Felipe González of Spain (left) and António Ramalho Eanes of Portugal

He is playing a strongly European card, backing the principle of voting by majority in the Community and siding with its staunchest open-marketeers, even though many consider Spain to be one of the countries with most reasons for hesitating about a free European market.

Spain maintains a remarkable political consensus on the EEC, if not on the terms of last year's principle that the vote no longer be required for the countries to take action.

The Portuguese, with memories of their African empire and its captive markets only a decade away, are less convinced. The still quite powerful Portuguese Communists are ideologically anti-EEC (the kind of change they thought was coming out of the 1974 revolution was not one that would have attracted Portugal to Western Europe) and they think the economy is too weak anyway.

In this conclusion we are joined by a more timid sector of business.

Portugal, like Spain, is used to dealing with the EEC—but new members have had preferential trade agreements with the Community since the early 1970s—but it is not used to dealing with its neighbour. This is going to be the biggest change, both economic and psychological, for the Portuguese.

Last year Spain took only 4 per cent of their exports and supplied 7 per cent of their imports. In 10 or 15 years they may well be close to 50 per cent of their trade with the Spanish.

They make a curious pair of countries. The Portuguese

maintain a distrust and often an active dislike of the Spanish which closely resemble the feelings of the latter towards the French. The Spanish often forget Portugal exists.

Their modern history, however, has followed uncannily similar paths. Emerging from long dictatorship, the period since the mid-1970s, both achieved peaceful transitions to solid parliamentary systems, but lost time adapting their economies to post-crisis conditions.

Recent socialist governments in both countries ditched dogma to enforce restrictive economic policies.

The result is as both join the EEC, it is that they have already external balances in Spain, a current account surplus since last year, in Portugal a small deficit—and enough reserves to cushion an upset in trade as a result of EEC imports.

But in both old habits die hard. Industrialists show symptoms of displeasure at the prospect of losing state protection, and trade unions insist at any thought of losing their workers' privilege that of being safe at the job.

Entry will be gradual, and terms of adapting agricultural prices (Portugal's because of its support system, actually have to come down in many cases) will not start until the new agricultural year in March.

However, competition both from the EEC and from third countries will be felt from the first year. Spanish producers face a sharp immediate loss in competitiveness because of VAT and the simultaneous loss

of the tax relief they have enjoyed up to now on exports. Three years into its seven-year transition for industrial goods, Spain will have lost more than half its tariff protection against EEC imports, currently around 10 per cent. Manufacturing industry, which grew up safely fenced around by tariffs, now feels vulnerable for the lack of non-tariff barriers to match those applied by other EEC countries.

In Portugal, tariff protection is already minimal for most products, and will be gone in three years.

Both countries already send half or more of their exports to the EEC—more than some current members to other EEC countries—and rely on the EEC as the source of most of their tourist income and emigrants' remittances. The bigger growth after entry will inevitably be in imports.

The loudest voices among Derrin industrialists tend to be the defeatists. However, predictions of disaster also greeted Spain's two previous openings to the outside world—in 1959 and 1970. In the event most sectors did well from the change.

In any case, if Greece's experience in the EEC provides a lesson for the new entrants, it is that there are always ways of putting off the less palatable aspects of integration. Since signing the accession treaties in June, the Spanish and Portuguese have realized that the bargaining is not over—that it is only just beginning.

While technology provides the means for people to respond rapidly to interest differentials, it is simultaneously loosening traditional loyalties. The widespread use of plastic cards, together with the centralizing power of the computer, is putting a wedge between customers and banks. In due course volatility will threaten to become endemic in retail banking unless banks bribe customers to the money down for fixed periods.

## Lombard

# Towards a Bigger Bang

By John Plender

EVOCATIVE it may be, but as a description of the likely consequences of the coming upheaval in the City of London, the phrase 'Brave New World' is surely a misnomer. Deregulation on the Stock Exchange will take us back to the rough old world of 1960s-style trading practice. The really brave new world is the one into which banking's dominance of the payments system.

Cash management systems look, too, for just about everyone except the consumer—or so it would seem from a thought-provoking piece of futurology by payment systems by Mr Patrick Frazer, late of the Committee on London Clearing Banks. In essence, Mr Frazer expects the volatility that now plagues the wholesale money markets to spread into the retail market under the impetus of new technology, thereby depriving the banks of their stable core of personal deposits and turning all money into hot money.

The broad thesis runs like this. Sophisticated cash management facilities now available to corporate treasurer are bound ultimately to extend to much of the personal market, however slow the initial take-up. Instant money transfer services on home banking systems will allow individuals to switch money from one account to another, or between different institutions and countries, at the touch of a button.

Idle balances (and thus banking profits) will be cut down to size as everyone plans to do the same. Money of the switching will take place automatically as computers shunt money between different parts of hybrid transaction and savings accounts.

This is a pity. For it is here to see how central bankers will be able to control these increasingly volatile flows, handled increasingly by non-banks, without reintroducing draconian exchange controls and establishing a degree of co-ordination between domestic and international regulatory authorities that borders on the idealistic. But who knows, perhaps wisdom will dawn after the Big Bang.

*Plastic and Electronic Money* by Patrick Frazer, Woodhead-Caulker Ltd, £35.

## Westland—make it European

From Mr J. Woodrow

Sir—Whatever the merits of the two offers for Westland, it is possible to argue that this country is suffering on over-dependence upon the US already.

The Trident project is a growing financial burden and unpredictable in ultimate cost. When the US dollar falls, as it will do eventually, the proposed US connection for Westland may prove an added financial embarrassment.

The UK's primary interests are in the EEC and should be encouraged to grow closely allied to the European monetary system which will prove a more effective financial shield for employment prospects at Westland.

John Woodrow,  
Summersdale,  
Hornsey,  
N. Yorks.

## Management buyouts

From Mr H. Parker  
Sir—The report by Martin Dickson (December 18) on "the collapse of the management buyout bid for Molins" makes depressing reading. It reveals a attitude among institutional shareholders that I believe is out of date and out of step with the times.

There is no doubt of the need for major restructuring in some UK industries and within many UK industrial companies. One of the most positive ways

## Letters to the Editor

to achieve such corporate restructuring is through management buyouts by which the buying managers are transformed from salaried employees into highly motivated owner/managers. There is general agreement that this country urgently needs a rethinking of the emphasis placed on the recruitment of new businesses and new jobs which is such a conspicuous feature of the current American scene. The "crushing by dissident institutional shareholders" of the attempted Molins buyout seems in keeping with that spirit.

Apparently these dissident institutional shareholders felt that the 10 per cent premium above the current share price offered by the management was unacceptable. "Given the company's growth potential under the widely experienced managing director, Mr Christopher Ross," Elsewhere in the article it is reported that "Mr Ross was visibly upset by the outcome." Yet he is precisely the sort of shareholder and restructurer of moribund industries and companies that this country so badly needs.

Hugh Parker,  
Albermarle International,  
23 Albemarle St, W1.

## Goods in the shops

From Mr A. Harris

Sir.—Sir Jan Lewando

(December 19) speaks for the freedom, independence and integrity of the consumer and shopper. But is not the corporation to enjoy like freedoms?

There is no inherent contradiction, as Sir Jan Lewando knows from his personal experience and distinguished career, between management as he puts it, imposing a "political decision" and the same management producing excellent results. If the decision to change management is correct, its standing and the shareholders' returns, they have two options. They can either dismiss the management or get out. (Such options are incidentally not open to the majority of South Africans who face unique "injustices" merely because of the colour of their skins).

More sinister I believe is the implications of the intervention of the general secretary of the TUC in this matter. He is in a position to have sanctions applied to the non-complying firm. This could have far more damaging effects on the shareholders' interests.

The issue is not simply a matter of the multiple retailers

only profiting on "with their job of trading commercially and unpolitically." The current large company ethos is one of social and community responsibility. For the major companies to take a position on South Africa that is not immediately commercial is in keeping with and appropriate to this new ethos.

Ansel Harris,  
23 Ferncroft Ave, NW3.

## Ravenscraig's future without the Gartcosh strip mill

From Dr J. Bray, MP

Sir—Most readers who have thought about it, like most people in Scotland, probably believe that British Steel Corporation's proposal to close Ravenscraig's cold strip mill at Gartcosh, if carried out, will be followed by the closure of Ravenscraig. The Government has undertaken to maintain Ravenscraig in operation for three years, while undertaking longer term investment at Port Talbot and Llanwern. Benefits from the acquisition of Alpha steel capacity, both in quota and in market share, accrue to the strip products group. The realisation of those benefits would in no way be affected by the closure of Ravenscraig. In evidence to the Scottish Affairs select committee, the chief executive, Mr Scholty, put a question mark over the future of Ravenscraig's

other finishing mill, the Dalzell plate mill. Ravenscraig is therefore now being treated as the marginal integrated strip mill.

The bottleneck in steel production is already the finishing mills. Closing Gartcosh would tighten this bottleneck to the point where, however high the level of demand, Ravenscraig could then be closed without reducing the finished steel that BSC could produce.

It appears that BSC forecasts of demand for Gartcosh and Ravenscraig products could be met not only without Gartcosh, but also without Ravenscraig.

With Gartcosh closed, there would be only small margins of finishing mill capacity left in BSC.

Even with Gartcosh, the finishing mills are already the bottleneck in meeting increased demand, but most of Ravenscraig output could go to BSC

finishing mills. With the closure of Gartcosh, that bottleneck would be tightened to the point where, whatever the level of demand, there would be no finishing mill capacity left in BSC. BSC claims its forecasts are optimistic and regarded as such by the European Commission. Yet in its Forecasting methods,

(Dr) Jeremy Bray,  
House of Commons, SW1

there are operational advantages in giving it a reasonable share of the market, just as there have been with Gartcosh. But in considering closure, BSC considers overall viability, in the sense of whether profits are expected to be higher with a plant than without it. That of course has been the basis of the BSC proposal to close Gartcosh. With the large fixed costs of an integrated steel plant, Ravenscraig could scarcely be viable without Gartcosh at level of demand. The closure of Gartcosh does therefore severely prejudice the future viability of Ravenscraig.

BSC has avoided repeated requests to set the effect of the closure of Gartcosh upon the future viability of Ravenscraig, in the context of strip product group strategy as a whole, where at other times it says it belongs. And Ministers have refused to get an independent assessment.

If there is an economic case for retaining Ravenscraig, there is certainly a case for retaining Gartcosh. Is there an economic case for retaining either? BSC

claims its forecasts are optimistic and regarded as such by the European Commission. Yet in its Forecasting methods,

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Monday December 30 1985

Terry Byland  
on Wall Street

## Brokers enjoy final flourish

IT HAS been a merry Christmas at Wall Street brokerage firms as the heavy trading in the stock market has applied the final flourish to their 1985 profit figures.

Estimates for the range of the recovery in earnings range widely, chiefly because most firms have produced their own crop of special factors.

But substantial recoveries will be reported, both by the retail houses such as Merrill Lynch and Paine Webber, which benefit strongly from the stock market's upsurge, and from the wholesale firms such as First Boston and Phibro-Salomon, whose net will also reap the harvests from the credit markets.

Since the end of October, when the latest bull phase in stocks began, brokerage issues have outpaced industrial stocks without much difficulty. At mid-December, when the Standard & Poor's 500 was 8 per cent up over the six weeks, Paine Webber had jumped

**BROKERS' P/E RATIOS**

First Boston	10
E. F. Hutton	12
Merrill Lynch	18
Paine Webber	20
Phibro-Salomon	22
S&P 500	13.5

by 30 per cent, Merrill Lynch by 23 per cent, Phibro by 17 per cent, First Boston by 12 per cent and even E.F. Hutton, haunted by its ill-fated overraft problems, by 8.3 per cent.

The success of the brokerage stocks has already raised questions as to whether they can continue at this pace into the new year.

The Wall Street firms will be lucky indeed if this year's crop of bullish factors is repeated in 1986. The surge in the stock market was accompanied by the two features most necessary for a healthy brokerage industry - persistently high levels of market trading and a succession of huge takeover situations.

Record mutual funds sales towards the end of the year signalled busy trading days for the retail brokers. Mutual funds still tend to deal with the full-line brokers, rather than the discount brokers, who concentrate on the private investor.

The stock market takeover boom has been good news for both the retail brokerage and the wholesale and investment banking firms. Huge demand for targeted stocks by the arbitrage houses has meant commission business for the brokers. The takeover deals themselves have meant substantial fee incomes for the investment houses.

The record issuance of corporate debt, a reflection of plunging interest rates, has been a further boon to the Wall Street houses. And, to top up the investment stocking, anticipation of changes in tax law has brought a surge in public finance business, another big fee earner.

Wall Street, however, is now turning cautious on prospects for its own earnings. The Fed's harsher view of takeover financing, the tailing off in municipal financing, together with the likelihood that much of the drama in both credit and stock markets is now over, indicates a closer climate for the brokers in 1986. Stock prices have already taken account of predictions that 1985 will bring earnings gains of around 22 per cent at E.F. Hutton, or 31 per cent at Phibro-Salomon. That puts the stocks on generous price/earnings ratios by comparison with the market, where the Standard & Poor's 500 is currently on a 13.5 ratio.

If the new year brings signs that brokerage earnings are indeed flattening out, then the share prices will begin to look out of line. Flat earnings in 1986 would imply an average price/earnings ratio exceeding 14 for the shares, against expectations of 11 on the S & P 500. A 25 per cent premium on the market would soon look too high for a sector looking at a disappointing year.

Crystal balls are in even greater demand than usual on Wall Street this year. The outlook for profits, for interest rates and for share prices have all assumed an urgency far beyond the traditional new year star-gazing exercise.

Wall Street's own brokerage stocks might find themselves in the front line if there is any radical shift in the battlefield in the early months of 1986.

## MANUFACTURERS ENJOY SECOND-BEST YEAR EVER

# Jet airliner orders total \$22bn

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT, IN LONDON

THE WORLD'S jet airliner manufacturers have enjoyed their second-best year ever, with firm orders placed during 1985 for 650 aircraft of all kinds, worth over \$22.73bn.

That compares with the 1984 total of 333 jet airliners firmly ordered, worth about \$10.2bn. The record year was 1979, when over 750 aircraft were ordered.

Thereafter, the annual inflow of orders declined rapidly, as recession began to bite into the world air transport industry, reaching a low point in 1983 when orders for only 222 jet airliners, worth about \$7.34bn, were placed.

The order books are now recovering for three main reasons. First, many aircraft ordered over 10 years ago are becoming increasingly expensive to maintain.

Second, those same jets are also much less fuel-efficient than today's improved aircraft, as well as increasingly environmentally unacceptable because of their noise and engine pollution. Economic and social pressures on airlines to replace them are growing and new and more stringent international noise rules are forcing many aircraft out of service.

Third, the recovery in air traffic after the recession has been much swifter than many airlines expected, encouraging them to consider fleet expansion earlier than originally planned.

During 1985, for example, the growth over 1984 in world airline passenger traffic is believed to have been between 7 and 10 per cent. For the years immediately ahead, it is expected to grow between 5 and 7 per cent annually, up to 1985.

Airbus Industrie, Boeing's rival in the short-to-medium-range jet market, believes that be-

Manufacturer	Orders (1984 in brackets)	Value (\$m approx)	Total ordered (all versions each model) excluding options*
Airbus Industrie	A-300 21 (11)	4,500	272
	A-310 25 (10)	117	
	A-320 35 (14)	90	
Boeing	737 300 32 (134)	6,900	1,535
	737 300 32 (125)	3,570	676
	737 300 32 (105)	1,050	162
	767 21 (16)	2,130	188
British Aerospace	146 12 (7)	182	52
Fokker	F-28 21 (6)	220	240
	F-100 30 (3)	600	38
McDonnell Douglas	MD-80 125 (100)	2,750	479
	DC-10 3 7 (1)	160	378
	KC-10 12 (1)	680	60
<b>Total</b>	<b>654 333 22,732</b>	<b>4,286</b>	

\* In each case, substantial options, letters of intent or conditional commitments exist which have yet to be converted into firm contracts, involving several hundred aircraft.

As a result, the re-equipment tide now flowing is expected to continue through the rest of the 1980s and into the 1990s, for many airlines still have to make up their minds on new equipment purchases.

Boeing, the world's biggest builder, believes that between now and 1995, the world's airlines will spend up to \$135bn on new jet airliners of all kinds, of which \$35bn will be spent to meet traffic growth and \$30bn to replace aging fleets.

Boeing believes that will mean adding 4,005 new aircraft to its fleet by the mid-1990s. Of those, about 2,727 will be in the short-to-medium-range market, with the other 1,278 in the medium-to-long range market.

The Boeing/Airbus figures vary widely because of the different timescales over which the two manufacturers are forecasting, but they both broadly agree that expansion over the remaining years of this century will be substantial.

During the past year, although Airbus has achieved some dramatic sales victories over Boeing in the short-to-medium-range market, especially with the A-320 for delivery in 1988, the figures show that Boeing, and to a lesser extent McDonnell Douglas, both still dominate the marketplace.

Boeing itself has had its fourth best year in its history, with total orders for 362 jets of all kinds, worth more than \$13.6bn. It sold more in 1984 (461 aircraft), 1985 (412) and 1986 (364). The two latter years, 1985 and 1986, were the peak years for sales of both the 707 four-engined long-range jet and the smaller 727 tri-jet. Both are now out of commercial production (although a few 707s are still being built for military roles).

Boeing's current best-seller is the 737 twin-engined short-to-medium range jet. Out of Boeing's past year's order book of 362 jets of all kinds most (232) were 737s, and of those most in turn (over 250) were the advanced 737-300 series.

Total sales of the 737 to date stand at 1,535 aircraft, still well below the record 1,831 sales set by the 727, but Boeing believes the 737 will become the world's best-selling jet before the end of this decade.

Airbus has also done well over the past year with the A-320, despite competition from the 737-300. In addition to the current total of 90 firm orders there are many options that will more than double the total when converted into contracts.

For all current types of jet airliners, the firm purchases are accompanied by options or letters of intent for further aircraft. The effect of those will only be felt in the years ahead, as they are converted into firm contracts, but they are sufficiently substantial in number to ensure that the world's jet builders will be busy for many years to come.

It has not been much of a year for the aeronautics. As the London equity market packed up for Christmas, the FT All-Share index was yielding 4.41 per cent. At the end of 1984, by way of dazzling contrast, the yield was 4.42 per cent. The FT 500 Share index is now trading on an earnings multiple of 12, compared with 11.9 at the close of 1984, while the gross redemption yield on high-coupon long-dated gilts is 10.43 per cent, not a million basis points from the 10.40 per cent quoted at the end of last year.

To judge from the indices 1985 has been a drearily familiar year. The pattern of 1984 - and 1983 for that matter - has been repeated in the equity market, which sustained a sharp fall in mid-year but eventually rose just enough to reflect the achieved growth in profits and dividends. Fixed-interest yields failed yet again to penetrate the 10 per cent level, while short sterling rates - driven above 14 per cent early in the year to defend the pound - subsequently settled back into 10 per cent quoted at the end of the year.

Judge from the indices indeed. Within the space of a few weeks, bids were announced with an aggregate value of £7.5bn.

It would be possible - although rather dull - to explain this year's increase in equity values without recourse to the takeover argument. A 16 per cent rise in the FT All-Share index does not look extravagant in a year which has seen corporate profits again showing double-digit growth, dividends rising at almost three times the level of inflation and the output measure of GNP increasing by roughly 3.5 per cent. So with earnings and dividend growth of over 10 per cent in prospect for 1986, the London market could theoretically be justified even in the absence of takeover activity.

But while there may be some argument about the influence of the bid climate on stock-market performance - with roughly a third of the FT 30-Share constituents incorporating a measure of bid premium, it cannot simply be dismissed - there is not much doubt that the launch of so many hostile takeovers has had a marked effect on stock-market behaviour. Institutions have turned over their portfolios more rapidly in pursuit of the next target, while equity analysts have taken a leaf or two out of the takeover artist's book, emphasising the underlying asset value and cash-generative capacity of what once seemed worthy income stocks.

The equity market has also facilitated takeovers through its greater indulgence of financial risk. Balance sheets that would have caused institutional alarm a few years ago are now tolerated on the ground that the returns on purchased capital exceed anticipated debt servicing.

The value of takeovers launched in 1984 was, at £54bn, easily a record in nominal terms and, even expressed in constant prices, stood comparison with the peak year of 1972. But, from the beginning of this month, the 1984 total looked a very

## THE LEX COLUMN

# When takeovers take over

ing costs. The market has instead reserved its wrath for those companies which, through little fault of their own, have translated foreign currency profits at exchange rates that fall to flatter their sterling revenue accounts.

Leaving the electronics sector aside, the least popular companies of 1985 fell into two broad categories: those like BOC which elected to build their own assets rather than buy someone else's, and those like Beecham which failed to advertise in advance the impact of a strengthening dollar on their sterling profits.

For the gilt-edged market, the key development of the year was the relegation of sterling M3 to the role of general trend-spreader and the consequent abandonment of over-funding as a method of keeping broad money in line with its target. To judge from the indices, the market has instead concentrated on the re-legitimacy of sterling M3 to the role of general trend-spreader and the consequent abandonment of over-funding as a method of keeping broad money in line with its target.

And so it proved. Soft oil prices and the UK's commitment to the G5 dollar package ensured that short sterling rates remained in double digits despite an improvement in the UK's inflation performance, a drop in short-term interest rates across the Atlantic and tame growth in Mo, the Chancellor's favourite monetary aggregate.

For the gilt-edged market to spend a third year locked in a narrow trading range of between 10 and 11 per cent was particularly galling as US bond yields were sliding down towards single figures in response to the Federal Reserve's more accommodating monetary policy.

But, while the UK's fixed-interest market may have been disappointing to the sterling investor, it provided rich currency profits for the dollar-based fund. Much the same was true of the London equity market, which failed to match the spectacular growth of several European rivals but still outperformed the Capital International index in dollar terms. UK institutions again took a cautious approach to overseas investment, missing the swings of Milan and the roundabouts of Singapore.

## China warms to refrigerators

BY NICHOLAS COLCHESTER, RECENTLY IN CANTON

THE REFRIGERATOR is often cited as a yardstick of economic development. In Japan there are 117 refrigerators for every 100 households, while in the UK 98 out of 100 homes have one or more fridges.

The 1.1m people of China have only 2.6 refrigerators for every 100 homes and that reflects both China's backwardness and vast potential of the market.

It is demand for exactly that type of consumer product that is rising rapidly in China as a result of the open-door economic policy introduced in 1979. Chinese refrigerator sales are running at roughly 1m units a year, according to Zhou Fang Lin, the deputy managing director of the Wanbao Electrical Appliance Industrial Corporation in Canton.

He predicts that the number will be up to 10m a year in 1990. Those figures compare with annual sales in the UK, for example, currently running at some 1.5m units per year.

The Wanbao company accounts for about a quarter of China's domestic refrigerator production. The company's brochures feature a surprising range of products for

such a young enterprise - four models of domestic refrigerator, five different refrigerated display cases for shops, and three different types of air conditioners.

But the management admits that Peking has called a halt to the purchase of new assembly lines and product technologies abroad as the country's foreign exchange shortage takes hold. The drive is now to make Wanbao a net contributor to China's balance of payments.

The key aim is to bring down the proportion of the raw materials that must be imported, currently standing at no less than 80 per cent of the raw-material value of each fridge. In particular, the door sealing strips of special rubber have to be imported complete, as do the temperature controls and the compressors which are bought either from Japan or Italy. Zhou confidently expects to manufacture a 100 per cent Chinese product by 1987.

Also, because of Canton's coastal location, Wanbao is being particularly encouraged by the Peking Government to export, and the company is already discussing sales to the West.

Continued from Page 1

within three months, the students should again boycott classes.

The conference was preceded by wide-ranging separate discussions between the parents' group and the three government departments - education, defence and law and order - most closely linked with the country's black education crisis and, on Christmas Day in Harare, Zimbabwe, with representatives of the ANC.

Mr Vusi Khamyle, an SPCC member, said yesterday that the ANC had agreed to support and abide by the decisions of the weekend conference. Dr Nthato Motlana, chairman of the Soweto Civic Association, said that the Government had agreed to recognise student representative councils and would reschedule examinations for children prevented by the boycott from sitting for exams at the right time.

The company may suffer if employees make passes at each other in front of clients or customers, and pillow talk may lead to the disclosure of confidential decisions or information about other employees.

Such dangers are disclosed in a survey by Mr Ron Harrison and Mr Roger Lee of Strathclyde Business School, reported in Personnel Management magazine.

The survey finds that few employers have formal policies or guidelines for handling workplace romances among their employees.

The authors asked 78 managers on courses at Strathclyde how they

## UK companies pay the price of romance in the workplace

BY DAVID THOMAS IN LONDON

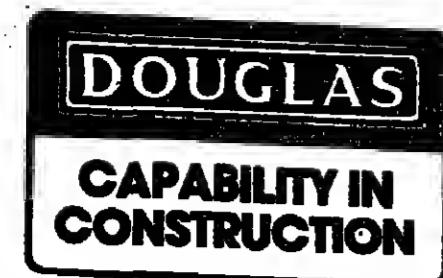
A NEW REASON for the poor performance of some British workers has been discovered - too many affairs at work.

Although most respondents were at an early stage in their careers, they had observed a total of 438 affairs at work - about six each.

The managers suggested a number of reasons why workplace affairs start, ranging from easy access and shared interests to the "aphrodisiac effect of success."

Sadly, perhaps, only three of the 78 respondents mentioned "love" as a factor behind workplace romances.

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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Monday December 30 1985



### INTERNATIONAL BONDS

#### Peak volume and innovation

**THE INTERNATIONAL** bond market has exceeded all but the wildest expectations in 1985, writes Maggie Urry in London. New issue volume and secondary market trading have been at peak levels.

It has also been a year of change, however, and many bankers doubt whether the market will ever be the same again. The competition among banks to do more business and the excessive number of houses in the field have had a severe effect on the market.

This month a deal appeared that could point to a new way of doing business in the Eurobond market. Shearson Lehman Brothers international launched a \$200m issue for the World Bank, acting as sole manager.

In recent years the accepted method of arranging new bond issues has been for the lead manager to buy the deal and then syndicate it, bringing in co-managers whose job is to place paper with investors.

But the competition for borrowers' business has persuaded houses to offer issuers deals at very attractive terms in order to win the bidding. As a result, co-managers are finding it harder to make money because tightly priced new issues of tenor trade only just within their commissions.

That prompts them to dump the bonds with the bond brokers, virtually forcing the lead managers to buy them back to support the price. Book-runners often end up placing well over half an issue with investors themselves.

Co-managers can then find that any profits they do make are taken away by the lead manager charging "stabilisation" costs to other members of the syndicate. Wise syndicate managers have been particularly selective about the deals they have accepted this year; one bad is sue can wipe out the profits from many good ones.

Some lead managers have taught their syndicate members a lesson by making them buy back their dumped bonds at a higher price. Shearson showed that a deal can be far better controlled if no other

banks are in it. The lead manager runs the risk that the market will turn sour and leave it with the whole of the issue.

Traders are also concerned that there will not be an adequate secondary market in the paper. However, small co-management groups or even sole managers may be much more common in 1986.

Although the listing houses may have made little money in 1985, it has been a good year for borrowers. In 1985, as in previous years, the bull market in the fixed-rate dollar sector allowed new issues to be launched on tight terms and still be baled out by the market eventually.

One category of borrower which may not have it so good in 1986 is the US corporate. The abolition of withholding tax in 1984 first led to demands for higher relative yields from their bonds. The growing concern about the strength of these companies and lately the problems that Texaco has faced in the courts have been the final straw and in the coming year corporates may find it much more expensive to raise money in the Eurobond market.

The floating-rate note market has also changed as a result of the increasing competition among issuing houses. One banker said 1985 was the year we stopped making money in floaters too. Investors' huge appetite for floater paper has encouraged syndicate managers to bid for deals on finer and finer terms, making older issues look expensive.

Borrowers have taken advantage of the trend by redeeming old issues and launching new ones. Perhaps \$15bn worth of floater issues have been called this year compared with well under \$1bn in 1984. At the same time new-issue volume has risen sharply.

Deals have even come with coupons set below the London interbank bid rate (Libid) and some bankers now expect the traditional reference rate Libor to vanish in 1986. Fees have been pared to a minimum and issue prices set above par.

Fancier coupon-fixing formulae have been introduced. The year has seen a rash of mismatches that take

advantage of a rising yield curve. There was also the introduction of minimax issues - where a minimum and maximum level is set for the coupon. Capped floaters, where a maximum coupon is set, were invented too. These have a higher than usual interest rate set, some investors craved. The borrower ends up with cheap funds as it sells the cap.

Another significant move has been the increased use of bonds backed by mortgages, which therefore have a top grade credit rating. This looks set to be a growth area in 1986.

British banks have made good use of the floater market in 1985 by launching perpetual issues with rank under the Bank of England's rules for primary capital.

The banks' desire to win business has caused increased ingenuity among syndicate managers and swap experts to create even cheaper borrowing costs for issuers through new types of structures.

Investors have been offered bonds with warrants, partly paid bonds, even partly paid zero-coupon bonds. Bonds have come with a currency play, or an interest-rate play, all intended to add that little bit of value to give borrowers better terms.

There have been periods when investors have set the pace. In February and again in the summer the dollar sector of the market suffered as buyers went on strike, overwhelmed by the sheer volume of new deals and worried by the downward turn in the dollar and uncertainties over US interest rates, economic growth and the budget deficit.

Other currency sectors have suffered similar investor strikes. The big banks in the D-Mark market called a three-week halt to new issues in February when market conditions deteriorated. The Australian and New Zealand dollar sectors, where new issues came thick and fast in the summer, were badly hit by investors apathetic later in the year, forcing yields sharply higher and causing holders heavy losses.

The downturn in the dollar after

its long period of strength showed non-dollar based investors that they could no longer enjoy the double pleasure of a rising exchange rate and falling interest rates.

They have turned to other currencies. As well as the established sectors such as D-Marks, European currency units (Ecu), Swiss francs and sterling, newer ones joined the list. The Scandinavians, the Antipodes and the others Europeans came in for more attention. The Euro-French franc bond market reopened in April. The Eurolira market started in October. The Euroyen market opened to new types of issues. Borrowers have followed

Many of the currency sectors of the market have responded to liberalisation measures imposed or conceded by governments and central banks. The opening of the D-Mark market in May to new instruments and new banks was one of the significant events of 1985.

The introduction of floating-rate notes and zero-coupon bonds, and issues lead by foreign banks, has not only revolutionised business in Germany but has pointed the way ahead to many other countries.

One of the most significant trends of 1985, which looks set to continue in 1986, has been the development of the international equity market. Bonds convertible into shares or with equity warrants have become more common and so has the use of Eurobond distribution techniques to syndicate international placings of shares.

As stock markets around the world have boomed companies have been able to issue shares to raise new money, usually a cheaper method than borrowing through the bond market. If these favourable conditions still prevail in the new year more companies will be tempted into the market.

Regulation will be a subject that crops up again in 1986 as the Financial Services Bill makes its way through Britain's Parliament. Great strides have been taken towards setting up a self-regulatory framework for the Eurobond market and further work must be done in 1986.

IF ONE THING stands out about 1985 in the Eurocredit and Euronote market, it is that the shift towards securitisation of lending continued, writes Peter Montague in London.

There seems to be little chance of getting away from the fact that the days of large-scale, straightforward syndicated lending are gone.

More than that, the year saw a rapid process of evolution within the Euronote market as the arrangement of facilities increasingly gave way to the launch by top-rated borrowers of pure Euro-commercial paper programmes which did not require any formal support in the form of standby back-up credit.

There are good reasons why this trend should continue into 1986. First, the Euronote market has acquired some depth as an increasing amount of paper has actually been issued. That has given borrowers the confidence to cut their costs further by doing away with bank back-up credit and saving on associated commitment fees.

Second, there has been a growing tendency for rates in the Euronote market and the US commercial paper market to converge. Often this has opened up opportunities for borrowers to raise funds more cheaply in Europe than in the US, particularly at the longer end of the commercial paper maturity spectrum.

That being so, there is clearly scope for more paper issues by US corporations seeking to diversify their funding outside Wall Street. US borrowers are already by far and away the largest national group of customers in the Euronote and Euro-commercial paper market.

Third, there is evidence that some borrowers at least have become disenchanted with the tender panel of distributing notes that normally forms part of a full facility. This is not a universal experience. Mr Peter Engstrom, director of Sweden's National Debt Office, says, for example, that he is happy with results from the tender panel auctions of notes under its \$4bn facility.

For smaller and less frequent borrowers, however, the appointment

of a sole dealer or a small group of dealers is now viewed as more efficient.

That has already seen some borrowers cancel existing note issuance facilities and replace them with pure commercial paper programmes. Nestle, the Swiss food conglomerate, did just this in November when it appointed Swiss Bank Corporation as sole dealer in an unlimited programme of Euro-commercial paper and shortly afterwards cancelled a \$1bn facility arranged earlier.

As the new year begins there seems to be no sign of a let-up in the flow of such programmes, even though some bankers increasingly wonder how easy it would be to place Euro-commercial paper if short-term rates began to move steeply up.

One factor behind the market's success in 1985 has been in a declining rate environment with a normal yield curve, dealers have been able to place paper with banks looking for speculative profits as rates dropped.

For the time being, however, there is no evidence of this happening and the assumption of most market participants is that the volume of Euro-commercial paper issues will continue to grow in 1986. That may be good news for the limited number of investment banks geared up to deal in such issues, but it spells further disappointment for those bankers who are still looking for a revival of old-fashioned syndicated lending.

Those who want to defend the relative position of bank lending via service securities business can therefore argue with some logic that a high volume is still being done when the multi-billion rescheduling agreements of 1985 are taken into account.

So long as interest payments on rescheduled debt continue to flow, the high margins still generate earnings that can offset loss of income elsewhere where margins have now dropped.

The flaw in this argument is that

tell you that business there has become flat whatever the figures say. The truth is that those borrowers which were once eager to raise money in the syndicated loan market are now turning their attention to floating-rate note issues in the bond markets, which they regard as

which a flourishing and competitive market in international credits is made. Although some bankers look forward to the day on which Latin American borrowers, once the mainstay of the Eurocredit market, return in force to raise money on a voluntary basis, the chances of this happening on a large scale in the short run look slim because the overhang of existing debt there is simply too large.

Here and there, however, isolated examples of such voluntary lending could still be expected to appear in 1986. Ecuador, which recently signed a \$5.6bn rescheduling agreement with its commercial banks, is now regarded as one of the region's stronger credits. Uruguay has been working on a \$45m co-financing deal with the World Bank which has brought in lenders that had no previous exposure to the country.

That left Eastern European borrowers among the most active in the syndicated loan market last year. According to Morgan Guaranty, the US bank, those countries nearly doubled their borrowing in the syndicated loan market in the first three quarters of 1985, taking a total of \$4.88bn compared with \$2.3bn in the same period of 1984.

Expectations are that several East European countries will continue to be active borrowers in 1986 as they raise funds to revitalise their economies. In that case they are likely to continue tapping the Eurocredit market.

Although Hungary has done one Euromoney, most active in the syndicated loan market last year. According to Morgan Guaranty, the US bank, those countries nearly doubled their borrowing in the syndicated loan market in the first three quarters of 1985, taking a total of \$4.88bn compared with \$2.3bn in the same period of 1984.

Those who want to defend the relative position of bank lending via service securities business can therefore argue with some logic that a high volume is still being done when the multi-billion rescheduling agreements of 1985 are taken into account.

The bond market is not viewed as an option because most investors became reluctant to buy Comecon bonds in the wake of the debt crisis that hit Poland in 1981.

As one syndicated loan banker put it: "Comecon rode to the rescue of the syndicated loan market in 1985." It looks as though its help will be needed in 1986 as well.

### EURONOTES AND CREDITS

#### Securitisation makes its mark

This announcement appears as a matter of record only. The securities have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States or to U.S. persons as part of the distribution.

New Issue

19th December, 1985



#### Philip Morris Companies Inc.

U.S. \$300,000,000

9½ per cent. Notes due 1989

U.S. \$200,000,000

10 per cent. Notes due 1995

9½ per cent. Notes, Issue Price: 100% per cent.

10 per cent. Notes, Issue Price: 99% per cent.

Union Bank of Switzerland (Securities) Limited  
Banque Paribas Capital Markets Limited  
Dresdner Bank Aktiengesellschaft  
Swiss Bank Corporation International Limited

Algemene Bank Nederland N.V.  
Banque Nationale de Paris  
Citicorp Investment Bank Limited  
Daiwa Europe Limited  
EBC Amro Bank Limited  
Lloyds Merchant Bank Limited  
Orion Royal Bank Limited  
Société Générale

Julius Baer International Limited  
Banca della Svizzera Italiana  
Handelsbank N.W. (Overseas) Limited

Credit Suisse First Boston Limited  
Nomura International Limited  
Deutsche Bank Capital Markets Limited  
Generale Bank  
Merrill Lynch Capital Markets  
Salomon Brothers International Limited

Banca del Gottardo  
Bank Leu International Ltd  
Swiss Volksbank

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New Issue

18th December, 1985

#### GENERAL ELECTRIC CREDIT CORPORATION

(Incorporated in the State of New York, U.S.A.)  
The foregoing Corporation is an affiliate of General Electric Company, U.S.A.

U.S. \$250,000,000

9½ Series A Notes Due 1992

and

250,000 Warrants to Purchase

U.S. \$250,000,000

9½ Series B Notes Due 1992

Issue Price of 9½% Series A Notes Due 1992: 100%.

Issue Price of Warrants: U.S. \$15.50 per Warrant

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Barclays Merchant Bank Limited  
IBJ International Limited  
Algemene Bank Nederland N.V.  
Crédit Commercial de France  
Creditanstalt-Bankverein  
Dresdner Bank Aktiengesellschaft  
Gulf International Bank B.S.C. Capital Markets Group  
Kuwait Investment Company (S.A.K.)  
LTCB International Limited  
Mitsui Finance International Ltd.  
The Nikko Securities Co., (Europe) Ltd.  
Nomura International Limited  
Julius Baer International Limited  
Bank Leu International Ltd  
Banque Internationale à Luxembourg  
Genossenschaftliche Zentralbank AG-Vienna  
Swiss Volksbank  
Deutsche Bank Capital Markets Limited  
BankAmerica Capital Markets Group  
Credit Lyonnais  
Daiwa Europe Limited  
Generale Bank  
Kuwait International Investment Co. s.a.k.  
Lloyds Merchant Bank Limited  
Mitsubishi Trust and Banking Corporation (Europe) SA  
Morgan Stanley International  
Nippon Credit International (HK) Ltd.  
Yamaichi International (Europe) Limited  
Banca del Gottardo  
Bank J. Vontobel & Co. AG  
Bayerische Landesbank Girozentrale  
Norddeutsche Landesbank Girozentrale

## INTERNATIONAL CAPITAL MARKETS AND COMPANIES

### US MONEY AND CREDIT

#### Sparkling performance on Wall St.

**THE US CREDIT** markets turned in a stellar performance in 1985—and went out in style. The yield on the 30-year Treasury long bond now stands at a six-year low of 9.3 per cent compared to over 11.5 per cent 12 months ago.

For investors, corporate treasurers and Wall Street pundits alike, 1985 will be remembered as a year of surprises. They included financial failures, a faltering domestic economy, a switch in US foreign exchange policy, and the first hint of fiscal realism on Capitol Hill.

Underpinning the credit market rally—most obvious in the closing months of the year—was an accommodative Federal Reserve Board decision by the end of the year to keep the US economic locomotive rolling into a fourth year.

In fact the Fed set the market tone from the outset. The year began on a high note after the Fed cut the discount rate to 8 per cent just days before Christmas 1984. In spite of high expectations the Fed failed to deliver its repeat performance this time around—but with such a move still widely expected, the omission did little to dampen festive spirits.

Early in 1985 President Ronald Reagan switched James Baker and Donald Regan, putting Baker into the Treasury Secretary's job in a move which has subsequently led to major changes in US economic and foreign exchange policies culminating in the New York Plaza Hotel G-5 meeting in mid-September.

In the process Treasury Secretary Baker reversed the long-standing US policy of non-intervention in the foreign exchange markets, and together with the Fed and the world's central bank sent the dollar tumbling.

Despite of the early fears that the dollar decline—the currency is now some 25 per cent lower against some currencies than its February peaks—would spark a bond sell-off by foreign investors, particularly the Japanese, it has not happened yet. In fact, according to Salomon Brothers figures foreign investors purchased \$200 of US securities in 1985 and are expected to purchase a similar amount in 1986.

One factor explaining foreign investor appetite for dollar-denominated securities is the continuing high level of real US interest rates. Despite the decline in the dollar—and the fact that six-month T-bill rates

have declined by almost 110 basis points in the last 12 months—the US money market rates are still attractive in real terms.

But other factors have also been at work. After struggling with taxes and the \$200bn budget deficit for most of the year Congress finally passed the so-called Gramm-Rudman balanced budget amendment early this month.

Though still shrouded in doubt, the amendment appears to promise progressively smaller deficits and a balanced budget by 1991. At any rate Congress's apparent determination

to purchase deals with ESM triggered a saving bank crisis in Ohio resulting in the first extended "bank holiday" since the depression in that state.

Then came other problems in the fringe government securities market—which have since led to new plans for market supervision—and problems at state insured thrifts in Maryland. Meanwhile, the farm bank

sector began to feel under the weight of agricultural problems and the commercial banking system—though generally buttressed by tougher capital requirements and closer regulation

in part this surge in borrowing reflected a response to favourable credit market conditions, but it also reflected the continuing substitution of debt for equity in corporate America—a process hastened by the merger and leveraged buy-out wave, and the anti-takeover defences erected by some corporations.

This trend of rising debt-to-equity ratios has already attracted the attention of the Fed and others who are concerned about its implications for corporate creditworthiness.

Indeed, as J. P. Morgan notes, the ascendancy of the junk bond market—bonds rated BA or less—is implicit in the market statistics which show what junk bond offerings accounted for almost 30 per cent of the total offering in 1985, almost tripling the average before the current expansion.

These concerns are also apparent in actions of the credit rating agencies. Since the start of the current expansion, downgradings of non-financial corporations have exceeded upgradings by a record 185.

In the US economy itself most private sector economists are predicting that the Fed's current accommodative bias coupled with the lower dollar will result in a modest upturn in real GNP growth in 1986 to around 2.5 per cent on a quarterly basis.

However, they also generally believe that the dollar's general decline will not be smooth. Interest rates backed up in early spring after Fed chairman Paul Volcker told Congress that the easing had ended. For once at least chairman Volcker's pronouncement was not the last word.

Burdened by the weight of savings deposit fuelled by the still overvalued dollar, the US economy limped along at 2 per cent in the 1985 first half.

At the same time pressure in the US financial system continued to grab the headlines. First came the failure of a small Florida government bond dealer called ESM Government

which—in spite of cuts—is still expected to generate a public sector borrowing requirement of \$180bn in calendar 1986.

The Fed apparently responded to these pressures by reducing the discount rate from 7.50 per cent and has maintained a relatively stable accommodative monetary policy ever since—as evidenced by the remarkably steady Fed funds rate.

But the relatively stable US short-term money market rates and the prime rate which currently stands at 9.5 per cent compared to 10.75 per cent a year earlier, are more fundamental shift in market mood.

Borne out of the prospects for continued slow and steady non-inflationary economic growth, Congress's deficit cutting package and the Fed's monetary flexibility—in spite of the above-target M1 growth—the mood of credit market investors has grown increasingly more

### UK GIILTS

#### A year of curiously low activity

**THE MOST striking** thing about the gilt-edged market in 1985 was just how little it stirred.

The January sterling crisis, interest rates for a time at 12 per cent, the subsequent rebound in the pound's value, the suspension of broad money targets, and the abandonment of "overfunding" should have added up to an exciting year.

Instead, the market's volatility was at its lowest for more than a decade. Yields for key long-dated issues moved in a range of little more than 1 percentage point—between 10 and 11.1 per cent.

In part the yield on the US long bond fell by more than 2 points to stand at 11.3 per cent by the end of the year, reversing the advantage previously held by the US market.

The Treasury would claim the fall in UK performance as a mark of success—underlining investors' confidence in its medium term strategy, despite the occasional furies in foreign exchange markets and a temporary lull in the supply of gilt-edged.

But if gilts were stable they were definition also disappointing. Stocks across all maturities were easily outpaced by equities and overall returns in the index-linked sector ironically failed to keep pace with inflation.

Calculations by broker Wood Mackenzie show a yield of around 16.5 per cent from the London stock market, against an overall return of 11.4 per cent from high-coupon long gilt.

Rising yields on index-linked stocks left investors in that sector with a return of just 2.9 per cent, barely half the inflation rate over the year.

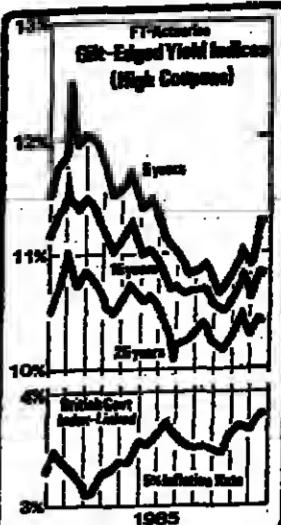
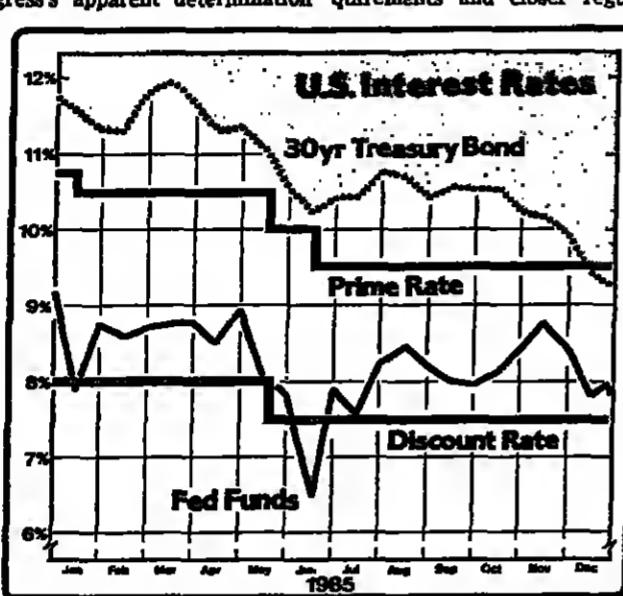
The prospects for 1986 do not look significantly more exciting.

From an international perspective the omens for bond markets are encouraging. The recent Economic Outlook published by the Organisation for Economic Co-operation and Development (OECD) underlines the continuing process of disintermediation expected in industrialised countries in 1986.

Among these they cite the key "testing period" for Gramm-Rudman when the fiscal 1987 budget begins to take shape.

But the toughest task for individual investors and portfolio managers alike must be what to do for an encore after the sparkling performance in 1985.

Paul Taylor



Most independent forecasters therefore have Britain's inflation rate picking up again in the second half of the year, though the general presumption is that the Treasury will keep policy tight enough to keep it below 5 per cent.

On the monetary front there are further uncertainties. The authorities' explanation of the rapid growth rate of sterling M3 over recent months—an upward shift in the demand for assets—has been widely accepted in the market.

There remain, however, lingering doubts as to whether a shock to the economy would translate this build-up of liquidity into an inflationary surge in asset prices.

The dangers were neatly summarised in the latest Quarterly Bulletin published by the Bank of England. At current prices and interest rates the liquidity is well held but at lower rates it might not be.

These factors, plus the political dimension expected to enter the market as the general election approaches, have led economists like Stephen Lewis of Phillips and Drew to forecast another pedestrian performance in the gilt-edged market.

"Although short-term rates are likely to ease slightly in line with US rates, longer-term inflation prospects will probably not be sufficiently favourable to justify a substantial fall in gilt yields," he comments.

But there is, of course, one respect in which optimism is apparent in 1986. October will see the formal replacement of the present single capacity system of Jobbers and brokers replaced by 29 (or present plans) primary dealers.

A further element of the more active and sophisticated trading seen in the expanding futures and options markets. And the barriers in the present market are likely to start crumbling well before the formal start-up date.

The timing of this injection of hundreds of millions of pounds of additional capital into the gilt-edged market, however, does not appear the most opportune—it will coincide after all with a shift in official funding to the equity market.

Philip Stephens

### Swiss banks set up in Germany

BY JOHN DAVIES IN FRANKFURT

in Frankfurt with much fanfare and publicity.

The Swiss point out that their moves into Germany are inevitable in view of the changed international capital market scene. To offer competitive services to customers, they say, banks these days must be directly involved in all major financial centres.

In line with this trend, the Germans themselves have been increasingly setting up operations in Switzerland. Any inclination the Germans and the Swiss may have had in the past to refrain from poaching has given way to a new kind of co-operation between them, with a somewhat more competitive flavour.

The Swiss had their eyes on Germany well before the Bundesbank, the central bank, gave the green light for various financial market liberalisation measures earlier this year.

The Bundesbank has been keen to bolster Germany as a financial centre vis-a-vis such major magnets to international money as London, New York and Tokyo. For this reason it decided to allow subsidiaries of foreign banks to lead-manage D-mark bond issues for foreign borrowers from last May and to permit such innovative financial instruments as zero coupon bonds and floating rate notes.

The Swiss had their part, been equally anxious in these operations to merge and has been recruiting staff from the ranks of its West German counterparts.

SBC, meanwhile, has been going it alone, setting up its own German subsidiary from scratch. This operation, with starting-up capital of DM 100m (\$40m), has just begun business.

The Swiss aim in Germany

are broad-ranging. Mr Kurt Martin, the chief executive of SBC's new Frankfurt-based subsidiary, says it intends to be a universal bank with a wide spectrum of services, including stock market business (though without small-scale retail banking).

SBC has indicated that it hopes fairly quickly to lead manage a foreign D-mark bond issue.

With disarming frankness, Mr Francis Christie, a director-general of the Basle-based SBC, "We have come to Frankfurt to win additional business." SBC has not brought any "dowry" to Frankfurt in the form of business transferred from its head office, he says.

But SBC stresses that it wants to co-operate with the local banks. In running its new issue business, says Mr Martin, SBC will act "in co-operation with the German banks and not against them." This is also SBC's policy in London, he adds.

SBC executives are full of praise for local bankers for welcoming them with open arms in Frankfurt. "We have been helpful to the big German banks setting up in Switzerland but even so, we never dared to hope that we would be met with support from so many quarters," says Mr Martin.

In recent months there have been many rumours in stock market circles about how UBS might gain a foothold in Germany. Various private banks were the subject of speculation as take-over candidates, in addition to the sizable BMP.

In taking over Deutsche Leenderbank, UBS is acquiring an institution with assets of more than DM 5bn

Sulzer expects to climb out of the red

By John Wicks in Zurich

**SULZER BROTHERS**, the Swiss engineering concern, expects to return to the black this year. Earlier the group had forecast "at least a balanced profit-and-loss account" for 1985.

During the first nine months of 1985, total new-order value amounted to SFr 3.7bn (\$1.8bn), compared with SFr 3.4bn for the corresponding period of last year, with almost all divisions contributing to this improvement.

Sulzer also discloses a number of acquisitions including Plastimatic and MRB-Brotcor in Switzerland, plus the American turbine-service company Hickman Industries.

For 1986 Sulzer expects net losses from SFr 10m to SFr 18m, but passed its dividend for the second year running.

Otis bids for Saxby minority

By Our Financial Staff

OTIS ELEVATOR has made a FF 1.3m (\$178,000) bid for the shares it does not own in the French manufacturer of fork-lift trucks.

OTIS, part of the United Technologies group of the US, already controls 81.5% per cent of Saxby. It is offering FF 50 a share for the outstanding balance.

Trading in Saxby shares was suspended last August when Kays, the UK handling equipment group, made a bid to take over Saxby's subsidiary, Saxby Manutention.

### Madrid agrees to boost Seat for takeover by Volkswagen

BY DAVID WHITE IN MADRID

THE SPANISH Government has agreed to cover the Pta 185bn (\$12bn) needed to set the state-owned Seat car company on sound financial footing in preparation for its planned takeover by Volkswagen of West Germany, as reported in brief on Saturday.

The plan involves investment of Pta 187.5bn of debt which the Government is to assume on behalf of the state INI holding group, present shareholders of Seat, and a further Pta 17.5bn to boost Seat's liquid funds.

Seat's outstanding debt has been one of the main obstacles in negotiations with Volkswagen, which has had an industrial agreement with Seat since 1982. Volkswagen plans to take up a 51 per cent stake in Seat.

Special credits to meet the cost of servicing the debt will be charged to the 1985 and 1986 state budgets.

At the same time, INI disclosed

that it had signed a fresh memorandum of understanding with Volkswagen for Seat to face competition in the EEC from next year, independent of the negotiations with Volkswagen.

The financial costs which Volkswagen insisted should be covered included charges arising from changes in accounting practices, bringing them into line with international criteria.

Seat's association with Volkswagen followed the withdrawal of Fiat as main shareholder in the Spanish company, with which it had been associated since Seat was set up in the 1950s. Seat produces Fiat-derived models simultaneously with the Volkswagen Polo and its own recently introduced saloon cars.

The agreement with Volkswagen envisages raising production to at least 400,000 vehicles a year from 1990, compared with 320,000 this year and a peak of 365,000 in 1974.

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Merrill Lynch is pleased to announce its formal acceptance as a member of the Tokyo Stock Exchange.

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As we begin executing and clearing our own trades on the Tokyo Exchange, in early February, we will have taken a major step toward opening a truly global market to each of our clients.



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## UK COMPANY NEWS

## Distillers' profit boost in Argyll rejection

BY MARK MEREDITH IN EDINBURGH

Distillers will today tell shareholders of a 30 per cent profits increase over the year from international whisky sales to back its rejection of the £1.5bn takeover bid from the Argyll group of Mr James Gulliver.

The defence document from Distillers will also point to a 2 per cent increase over the year in the company's share of the home whisky market.

Although the bid is expected to be rejected, it is ahead of the Office of Fair Trading and not referred to the Monopolies and Mergers Commission, neither Distillers nor Argyll would comment yesterday.

Distillers' management have hoped for a referral, claiming that an Argyll takeover could harm the industry and thus would not be in the public interest.

The Distillers document will respond to Argyll's criticism of Distillers' market performance and claim greatly improved profits internationally and better domestic sales volume. Figures quoted by Distillers will come from international trading for the past year rose by 30 per cent to £227m compared with a 8 per cent increase by Seagram's to £178m, a 4 per cent increase by

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are not held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

Hiram Walker to £150m and a 24 per cent improvement by International Distillers and Vintners to £127m.

Distillers' total group pre-tax profits advanced from £181.6m to £235.2m for the year ended March 31, 1985.

Shareholders will be told how Distillers have concentrated on improving its profits per case rather than aiming for volume sales.

Mr James Gulliver, chairman of Argyll, has said he would overhaul Distillers' international marketing with a much tighter focus on the activities of local distributors.

In the home market the defence document will show a 37 per cent increase in sales volume for the main Johnnie Walker Red Label between April 1985 and September 1985, a 22 per cent increase by Seagram's to £178m, a 4 per cent increase by

## BIDS AND DEALS IN BRIEF

**MARSHALL'S UNIVERSAL**, the Croydon-based distributor of vehicles, components and paper and board, has conditionally agreed to buy 49 per cent of Skelmersdale Packaging, maker of corrugated board and cases. The consideration for Cytek is to be satisfied by £50,000 cash on completion and further payment on delivery of net assets as completion will be satisfied by the issue and allotment of shares.

**DELANEY GROUP** announced on July 4 that contracts had been exchanged for the sale of property in Bucks for a cash consideration of £205,000. The sale has become wholly unconditional and is to be completed by February 4, 1986. In the period prior to completion, which accompanied the interim results to February 4, 1986, the company will be covered by a bank guarantee to Burges and subject to interest at 2 per cent over Libor.

**BRIKAT GROUP** says agreement has been reached for the sale of units of Creek (UK) and Minister Micro Computers. These will add two business centres to the exist-

ing Brink business centres division and will provide an increase in turnover from the retailing of micro computers and software and the provision of associated maintenance services. The initial consideration for Cytek is to be satisfied by £50,000 cash on completion and further payment on delivery of net assets as completion will be satisfied by the issue and allotment of shares.

**JOHNSTON'S** announced on July 4 that contracts had been exchanged for the sale of property in Bucks for a cash consideration of £205,000. The sale has become wholly unconditional and is to be completed by February 4, 1986. In the period prior to completion, which accompanied the interim results to February 4, 1986, the company will be covered by a bank guarantee to Burges and subject to interest at 2 per cent over Libor.

**SHARE STAKES**

**CHANGES** in company share stakes announced over the past week include:

- Johnston's** — director, Sir John Salmon — director, Sir Sebire, director, bought 50,000 ordinary shares.
- Thermal Scientific** — chairman, Mr H. R. Sykes, disposed of 185,400 shares.
- Telecomputing** — the following sold shares: director Mr J. P. Carrick 20,000; director Mr B. Parson 50,000; and Telecomputing Fund 32,500 shares.
- McLeod Russell** — director Mr N. Openshaw, disposed of 20,000 shares.
- Robert Mees** — Mr G. E. C. Pearson, director, sold 10,000 ordinary shares.
- Johnston's** — director, Sir John Salmon — director, Sir Sebire, director, bought 50,000 ordinary shares.
- Thermal Scientific** — chairman, Mr H. R. Sykes, disposed of 185,400 shares.
- Telecomputing** — the following sold shares: director Mr J. P. Carrick 20,000; director Mr B. Parson 50,000; and Telecomputing Fund 32,500 shares.
- McLeod Russell** — director Mr N. Openshaw, disposed of 20,000 shares.



### The Kingdom of Belgium

Floating Rate Notes Due May 2005

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest has been fixed at 8.94% for the Interest Determination Period 30th December, 1985 to 27th March, 1986.

Interest payable on 28th February, 1986 will amount to U.S.\$2,253.04 per U.S.\$250,000 Note.

Agent Bank:  
Morgan Guaranty Trust Company of New York  
London



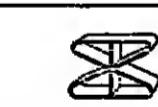
### Copenhagen Handelsbank A/S

(Incorporated in the Kingdom of Denmark with limited liability)

#### U.S. \$100,000,000 Subordinated Floating Rate Notes Due 2000

In accordance with the provisions of the Notes notice is hereby given that for the six months interest period from 30th December, 1985 to 30th June, 1986 the Notes will carry an interest rate of 8.94% per annum. The interest payable on the relevant interest payment date, 30th June, 1986 will amount to U.S.\$1,439.09 per U.S.\$250,000 Note.

Morgan Guaranty Trust Company of New York, London Agent Bank



### Scandinavian Finance B.V. (Incorporated in the Netherlands with limited liability)

£20,000,000  
Sterling Floating Rate Notes 1990

Guaranteed on a subordinated basis by

**Scandinavian Bank Limited**  
(Incorporated in Great Britain with limited liability)

For the three months

27th December, 1985 to 27th March, 1986

In accordance with the provisions of Notes, notice is hereby given that the rate of interest has been fixed at 12.9% per cent and that the interest payable on the relevant interest payment date 27th March, 1986 against Coupon No. 23 will be £30.05.

Agent Bank:  
Morgan Guaranty Trust Company  
London

### FINANCIAL TIMES STOCK INDICES

	Dec 27	Dec 24	Dec 23	Dec 20	Dec 18	Dec 16	1985 High	1985 Low	Since Completion High	Since Completion Low
Government Secs	85.00	82.93	89.84	82.85	89.85	82.70	84.67	78.08	197.4	49.18
Fixed Interest	88.98	88.98	88.98	88.75	88.72	88.88	90.38	88.17	150.4	50.83
Ordinary	1183.3	1116.8	1115.8	1108.6	1114.6	1104.6	911.0	1146.9	44.6	
Gold Mines	236.8	243.0	244.8	256.4	266.4	250.1	555.9	267.9	734.7	46.5
FT Act All-Shares	876.10	875.30	872.80	870.98	878.65	867.66	708.06	581.88	702.06	61.98
FT SE100	1598.9	1591.5	1588.6	1390.7	1378.6	1455.6	1206.1	1495.5	1586.8	

## Phoenix Property in £0.6m purchase

Phoenix Property & Finance is buying Portcullis House in India Street, Glasgow, for £600,000 through a complicated transaction involving two other companies.

Phoenix will be paying for the acquisition with the issue of 1.2m ordinary shares. On Friday Phoenix shares closed 2p up at 57p.

The structure of the deal is that Phoenix buys a company called Fairlawn for £600,000.

Fairlawn has no significant assets or liabilities, but has entered into an agreement to purchase Silestone, a company that has Portcullis House as its sole asset.

The market value of Portcullis is £8m and a company review of Fairlawn for £600,000.

Shareholders will be told how Distillers have concentrated on improving its profits per case rather than aiming for volume sales.

Mr James Gulliver, chairman of Argyll, has said he would overhaul Distillers' international marketing with a much tighter focus on the activities of local distributors.

In the home market the defence document will show a 37 per cent increase in sales volume for the main Johnnie Walker Red Label between April 1985 and September 1985, a 22 per cent increase by

## Chairman confident as RHM makes good start to year

ALTHOUGH hampered by the transition to average exchange rates for the translation of overseas earnings, taxable profits of Rank Hovis McDonald expanded by 41 per cent to a record £1.5m for the year ended August 31, 1985, and were achieved mainly from benefits arising from new product development, capital investment, and cost control.

Sir Peter Reynolds, chairman, told members in his annual review that the current year's wheat harvest makes it difficult to forecast the outcome, although some price increases have already been made.

They add that a "careful rationalisation programme has matched investment" and during 1984/85 nine old and inefficient bakeries were closed.

In the grocery division increased sales and continued investment in cost control and efficiency enabled it to achieve significantly higher profits, directors say.

Meeting Royal Lancaster Hotel, London W1, yesterday at noon, its profits showing the com-

## RECENT ISSUES

### EQUITIES

Issue price	Amount paid up	Latest date	1985		Stock	Ongoing	+ or -	Net Div.	Turned
			High	Low					
120 F.P. 15/5/2	125	125	Abbott Mead Vickers	100	100	100	0.5	1.0	1,030.5
122 F.P. 9/7	125	125	Ashley Group	117	117	120	2.0	2.5	1,018.7
123 F.P. —	125	125	Cable & Wireless 50p	307	307	307	+0.9	1.5	1,018.7
124 F.P. —	125	125	Chancery Securities	120	120	120	1.0	1.5	1,018.0
125 F.P. 10/7	125	125	Cheshire New Foods 5p	128	128	128	+1.1	0.5	1,017.5
126 F.P. 10/19	125	125	Cheviot Streets 5p	125	125	125	+0.8	1.5	1,017.5
127 F.P. 12/1	125	125	Cheviot Streets 10p	95	95	95	-0.7	1.5	1,017.5
128 F.P. 12/1	125	125	Spitfire	125	125	125	+0.5	1.5	1,017.5
129 F.P. 12/1	125	125	Spitfire	125	125	125	+0.5	1.5	1,017.5
130 F.P. 12/1	125	125	Germanic Svcs 10p	125	125	125	+0.5	1.5	1,017.5
131 F.P. 12/1	125	125	Hampshire Homes 11.32 Red. Deb.	2000-59	195	195	-5.1	1.5	1,017.5
132 F.P. 12/1	125	125	Hartlepool United 11.32 Red. Deb.	2000-59	195	195	-5.1	1.5	1,017.5
133 F.P. 12/1	125	125	Heads Up 10p	155	155	155	+2.7	2.5	1,017.5
134 F.P. 12/1	125	125	Hampshire Homes 11.32 Red. Deb.	2000-59	195	195	-5.1	1.5	1,017.5
135 F.P. 12/1	125	125	Hannover 10p	155	155	155	+2.7	2.5	1,017.5
136 F.P. 12/1	125	125	Hannover 10p	155	155	155	+2.7	2.5	1,017.5
137 F.P. 12/1	125								

## INTERNATIONAL APPOINTMENTS

## Fourth generation arrives at Pirelli

BY JAMES BUXTON IN ROME

**PIRELLI** SPA, the Milan-based holding company of the Pirelli tyres and cables group, has co-opted Mr Alberto Pirelli as a new board member.

Mr Pirelli, who is 30, is the son of Mr Leopoldo Pirelli, the chairman of Pirelli SPA and the head of

the Pirelli family. He represents the arrival in Pirelli of the fourth generation of the family. The company was founded in 1872 by Mr Gianbattista Pirelli.

Mr Alberto Pirelli has hitherto shown little interest in joining the company which

his family controls. He is a qualified marine biologist, having studied in the US at the University of Seattle. He now runs two fish farming companies in Europe, one in Italy and the other in Switzerland.

Mr Leopoldo Pirelli has announced his intention of

making his son one of the three managers of Pirelli and Co, the holding company through which the Pirelli family and other shareholders control both Pirelli SPA and Societe Internationale Pirelli Group. The Pirelli Group's turnover worldwide is estimated at about \$3.8bn.

Mr Alberto Pirelli has

hitherto shown little interest

in joining the company which

is controlled by his father.

MR CASTIMIR Ehrnrooth, chairman of the Finnish forest industry company, Kaukas, has been appointed chairman of Kymi-Strömberg-Kanka Group when the two groups merge next year. Mr Fredrik Castren, chairman of Kymi-Strömberg, will be managing director of the forest industry conglomerate, which will rank number four in Scandinavia.

Kymi-Strömberg, the forest industry and power technology company recently bought a controlling interest in Kaukas. Mr Ehrnrooth was one of the major shareholders in the largely family-owned Kaukas and one of the initiators of the deal.

## Shuffle at Brown Boveri

By John Wicks in Zurich

BROWN BOVERI, the Swiss-owned engineering concern, has appointed Dr Gert-Ulrich Walther and Dr Bernd H. Mueller-Berghoff to the group management board in Baden, from September 1 next year. Dr Walther will take over the drives division and assume interim responsibility for the medium manufacturing companies division. Mr Helmut F. Schulteiss, general manager responsible for the latter division, will leave the company in May. Dr Walther is at present a deputy general manager in Mr Schulteiss's division.

Dr Mueller-Berghoff, a manager of Brown Boveri's German subsidiary, is to become the head of group finances.

## Swiss Bankers

DR CLAUDE DE SAUSSURE, a partner in the Geneva private bank, Picet et Cie, is next October to become president of the Swiss Bankers' Association. He will succeed Mr Alfred E. Sarasin, partner in Bank A. Sarasin and Cie, the Basle private bank.

## Charter Company plan puts Moody at helm

BY DONALD MACLEAN

THE CHARTER Company, the Florida-based oil concern which filed for protection from Creditors under Chapter 11 of the US Bankruptcy Code in April last year, has appointed Mr D. Thomas Moody president and chief executive.

Mr Moody, an executive vice president and member of the board is to take over from Mr A. P. Zechella tomorrow, December 31, when the company files a plan of reorganisation with the Bankruptcy Court. The plan is geared towards the company turning its focus towards oil marketing and away from refining. It said last night. The oil refining side will, under the plan, be sold off.

Under Mr Zechella's adminis-

tration and under the bankruptcy arrangements, Charter has returned to a profit on a first three-quarters basis, making net earnings in the nine months to September of \$12.8m, up from \$57.6m in the first nine months of 1984. It has also arranged new capital finance of \$400m. The company's turnover in the nine months to September was \$2.5bn, against \$2.7bn in the corresponding period the previous year.

Its insurance side has been sold off.

Mr Zechella, who had retired from Charter as an executive vice president before the bankruptcy filing, agreed, on its taking place, to remain temporarily as president and chief executive.

## Merrill builds up in Tokyo

By Terry Dodsworth in New York

MERRILL LYNCH, the largest US brokerage and investment group, has underscored the importance of its recent breakthrough in the Japanese market by appointing Mr John Williams, its senior equity trading specialist, as president of the firm's new subsidiary.

"As Merrill Lynch prepares to assume its responsibilities as a full member of the Tokyo Stock Exchange, we intend to strengthen our equity transaction business in Japan, which is the second largest equity securities market in the world," says Mr William Schreyer, chairman of the US company.

Earlier this month Merrill

was one of six foreign brokerages to be accepted for membership of the Tokyo Stock Exchange in the new year. The US group was widely attributed with having led the campaign to liberalise the Japanese financial markets, after being granted the first foreign securities licence in Japan, in 1972, and thus becoming on-the-spot overseas representative in initial discussions with the Japanese.

Mr Williams will bring a wealth of experience to Japan. He has spent 25 years in trading and management at the US group, first as a retail account executive, then as a floor trader on the New York stock exchange and latterly as director of worldwide equity trading.

Merrill regards its Japanese unit as a vital link in the chain that will include London and New York as the company moves to gear up for the development of the global, 24-hour capital marketplace.

Mr Schreyer adds: "As

Merrill Lynch's senior equity

trading specialist, Mr Williams

will greatly enhance our

ability to provide a full range

of trading execution services to

our Japanese clients and to our

foreign clients investing in

Japanese securities."

## Combustion Engineering switch

COMBUSTION Engineering has named Mr James G. Birch president of its engineering and construction business, which has been combined with its urban systems and services business, reports Reuter from Stamford, Conn.

Mr Birch will report to Mr

Dudley C. Mecum, president

of Combustion's urban systems and services.

Mr Birch was previously an

executive vice-president at the

company's Lummus, cost sub-

sidiary, the principal operating

unit in its engineering and construction business. He succeeds Sven Krueger, who remains a corporate vice-president reporting to Charles E. Hugel, Combustion Engineering president on special projects.

Combustion Engineering says

that the combination of the two

business areas is aimed at

what it estimates will be a

\$500m market for public sector

projects and services over the next five years.

Mr Birch succeeds Mr

John Bryson, marketing director

of the Alfa-Laval Food

Engineering AB, and Mr

Frank White, head of marine and power engineering in the UK.

\*

Mr David Hubbard has been appointed a member of the board of CROWN AGENTS for Overseas Governments and Administrations and the Crown Agents holding and realisation board, from January 1. Mr Hubbard, finance director, is Mr Powell Duddon, Mr Alan Freed the Crown Agents managing director, and Mr Kenneth Johnson have been reappointed to the board of Crown Agents until 1988.

\*

Mr Jim Graham has been appointed to the board of CLARKSON PUCKLE INTERNATIONAL BENEFIT CONSULTANTS from January 1.

\*

Mr R. G. Potts has been appointed group sales director of the SYMPHONY GROUP.

\*

Mr T. H. Kerr has been appointed to the board of HUNTING ENGINEERING as a non-executive director. He is president of the Royal Aero-nautical Society.

\*

GUEST KEEN AND NETTLETON has appointed Mr M. J. C. Borlenghi, Mr A. May, Mr D. P. Lewis and Mr J. B. Joseph as executive directors from January 1. All are currently corporate management directors.

\*

NATIONAL AND PROVINCIAL INSURANCE CO has made the following executive changes from January 1: Mr Eric Smith is appointed general manager (marketing) from head of marketing; Mr Celia Lancaster is appointed general manager (personnel services), from assistant general manager (personnel services). Mr G. Danby, general manager (administration) is to retire at the end of the year.

\*

RELIANCE MUTUAL INSURANCE CO has made the following appointments: Mr Peter G. Turner has been appointed a director while retaining his position as deputy general manager and company secretary. Mr Geoff Lafahan is appointed assistant general manager, marketing and personnel services. Mr Robert Marr is appointed assistant general manager, claims.

\*

ALLSTATE INSURANCE CO has made the following appointments: Mr Peter G. Turner has been appointed a director while retaining his position as deputy general manager and company secretary. Mr Geoff Lafahan is appointed assistant general manager, marketing and personnel services. Mr Robert Marr is appointed assistant general manager, claims.

\*

THE NATIONAL AND PROVINCIAL INSURANCE CO has made the following executive changes from January 1: Mr Eric Smith is appointed general manager (marketing) from head of marketing; Mr Celia Lancaster is appointed general manager (personnel services), from assistant general manager (personnel services). Mr G. Danby, general manager (administration) is to retire at the end of the year.

\*

ALLSTATE INSURANCE CO has made the following appointments: Mr Peter G. Turner has been appointed a director while retaining his position as deputy general manager and company secretary. Mr Geoff Lafahan is appointed assistant general manager, marketing and personnel services. Mr Robert Marr is appointed assistant general manager, claims.

\*

ON January 1 Mr Michael Lacy will relinquish his appointment as deputy managing director of GLASS'S GUIDE

The solution to last Saturday's

crossword puzzle will be published

with names of winners next

Saturday.

## UNLISTED SECURITIES MARKET

The Financial Times is proposing to publish a Survey on the Unlisted Securities Market on Monday, January 27, 1986.

For further details and advertisement rates

Please contact Nigel Pullman

Financial Times, Bracken House

10 Cannon Street, London EC4P 4BY

Tel: 01-248 8000

Dates of Financial Times Surveys are subject to change at the discretion of the Editor

## Reorganisation at Alfa-Laval

Four board appointments have

been made by ALFA-LAVAL

ENGINEERING, a new company

being formed to consolidate

worldwide Alfa-Laval group's

industrial activities in the UK.

The chairman is Mr Lars Halden,

the deputy group

director is Mr Bo Wirsén who

remains managing director of

Alfa-Laval Co which, from

January 1, becomes the holding

company for the UK group. Also

joining the board are Mr

John Bryson, marketing director

of the Alfa-Laval Food

Engineering AB, and Mr

Frank White, head of marine and

power engineering in the UK.

\*

Mr David Chillingworth has

been appointed assistant director

of finance at BRITISH GAS HEADQUARTERS

\*

Mr David Hubbard has been

appointed a member of the board of

CROWN AGENTS for Overseas

Governments and Administrations

\*

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## **AUTHORISED UNIT TRUSTS & INSURANCES**

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## **INSURANCE, OVERSEAS & MONEY FUNDS**

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**DAIWA BANK**

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Daiwa Bank (Capital Management) Limited, London:  
Tel: (01) 623-1434  
Daiwa Finance AG, Zurich: Tel: (01) 211 03 11

**BRITISH FUNDS**

Interest	Stock	Price	Last	Yield	Yld %	Yld %	Yld %
5% "Shorts" (Live up to Five Years)							
25 Aug 29 Feb 1986	997.10	11.77	11.87				
1 Nov 22 Mar 1986	975.10	10.79	11.23				
19 Nov 19 Mar 1986	975.10	10.58	11.23				
10 Dec 19 Mar 1986	1001.50	11.98	11.60				
10 Dec 19 Mar 1986	1001.50	11.98	11.60				
29 Aug 29 Feb 1986	981.20	11.24	11.62				
10 Dec 10 Mar 1986	981.10	11.24	11.62				
10 Dec 10 Mar 1986	981.10	11.24	11.62				
24 Aug 24 Feb 1986	981.20	11.24	11.62				
1 Nov 22 Mar 1986	981.20	11.24	11.62				
12 Dec 19 Mar 1986	981.20	11.24	11.62				
14 Dec 19 Mar 1986	981.20	11.24	11.62				
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Financial Times Monday December 30 1985

INDUSTRIALS—Continued

## MANAGEMENT

### Venture research

## How BP makes use of 'credible heretics'

BY PETER MARSH

DON BRABEN spends much of his time scouring the world for "credible heretics." These are scientists who explain one a "cross between a heretic and a conventional researcher and they must have ideas and they must be open-minded and just one idea."

Not surprisingly, given the quixotic characteristics Braben is looking for, he has some difficulty finding good people to back. The venture unit starts new projects at the rate of four a year, which is fewer than 1 per cent of the proposals Braben receives.

One problem is to convince the researchers themselves to be ambitious enough. Braben feels that many academics, especially in Britain, have become "worn down" by the

**'They must be gifted, highly motivated and have ideas that do not necessarily fit into the conventional wisdom'**

constant exhortations to involve themselves with short-term studies of relevance to industry and by the public spending cuts that have shaved away at areas of fundamental research.

"We are not interested in development or incremental research," he says. "It has become a sine qua non of research to imagine a product and than to do the work to make it possible."

"We are backing people who are genuine explorers rather than manufacturers of widgets. They may not know where they are going but they know they are going somewhere."

The criteria are important in selecting projects to finance, says Braben. "You must be able to imagine the research could have substantial industrial applications. Secondly, the researcher must have identified a large though manageable problem where a lack of understanding is a serious obstacle to progress. By pursuing this line of study, we can unblock a log jam."

The people behind the research groups are crucial. "They

must be gifted, highly motivated and have ideas that do not necessarily fit into the conventional wisdom."

Other workers are examining how porous materials deform when wood decomposes, the production of artificial enzymes and the crystallisation of volcanic magma. The titles of other subjects under study give the impression that the research is slightly mysterious—such as "The Meaning of Complexity" and "The Science of Complex Discrete Systems."

Braben insists that these seemingly obscure ideas are relevant to a giant multinational such as BP.

Since BP set up the venture unit, several of the 3,800-plus members of its dozen or so operating divisions have expressed interest in the techniques developed by the university teams. The divisions encompass the full range of BP's activities, including oil exploration, minerals, nutrition, shipping, computer detergents and solar power.

One idea appealed to the BP engineers who operate offshore oil platforms. It concerned a study that appears totally unrelated—research at London's Imperial College to analyse the porous tissue in the walls of human arteries.

BP's research scientists think,

however, that with insights into how these biological walls are constructed, they could design new kinds of plastic filters to clean up oil from subsea wells.

BP has taken out 12 patents on developments from the university activities, in areas such as materials, optics, biotechnology and medical applications of enzymes. Half these developments have progressed to the commercial stage, says Braben, though he is reluctant to say more for fear of divulging secrets to business rivals.

Some of the projects supported by BP's venture unit feature work that appears, on the face of it, downright eccentric.

Ideas that appear promising to the operating divisions will



Don Braben: backing people who are real explorers

usually undergo further development at BP's own scientific laboratories (the main one is at Sunbury-on-Thames, near London) in which the company spends £120m a year.

An important part of Braben's work is, as he puts it, "nurturing" the projects during their lifetime.

"We recognise that technology transfer is often going to be tricky. We visit each research group several times a year and encourage a dialogue between the university team and people in the rest of BP who may be broadly receptive to what they are doing. We have to act as midwives for ideas."

Braben's abiding aim is to bring excitement and vision into scientific research, an activity which he thinks shows signs in many countries of becoming stifled through an excess of bureaucratic constraints and an over-emphasis on management techniques.

"There was a rich diversity of research in the 1950s and 1960s. No one knew how to manage it, so no one did. Since then science has been a victim of its own success. People think it is a golden goose and can lay eggs to order. It probably can in the short term—but not in the long term. Looking towards the future, a more expansive approach is needed."

### Eurofi

## A guide through the maze

BY ANTHONY MORETON

SIX YEARS ago Peter Canahan, then working for the European Commission in Brussels, and Brian Harris, with EEC (Industry), and a consultant to the Commission, found a hole in the regional map.

Companies usually know what regional assistance is available from the Community or from their national governments but they frequently have difficulty in getting what they are entitled to.

"The trouble is that the language of Whitehaven, that mixture of Whitehaven and Westminster, is quite foreign to many businesses," says Harris. "When it comes to Brussels the bureaucratic complications are compounded by language problems."

"We set up Eurofi to guide businesses through the maze of regulations, using our knowledge of the system as a sort of database."

"We provide more than just information on grants, though. We put together a presentation for the company in the language of Whitehaven. Our role is that of a broker between the company and the system."

Today the company has a portfolio of 60 top names as its clients. It has helped Holiday Inns with its hotel development in Cardiff and companies such as Gallagher and Tetrapak in other projects.

Within its short life Eurofi believes it has managed to get around £100m for its clients.

One project involved a British company in a £12m re-development in an assisted area. "The company had costed out the scheme," Harris says, "and found it to be too dear.

As regional grants became more selective and job-linked, Eurofi has found that its work

has become increasingly concerned with the consequences of legislative changes.

One continental client, which had a third of its market for its product, suddenly found that the Commission in Brussels was considering basic new standard

for the marketing of a piece of machinery on advice presented by a competitor, a company which had a minuscule share of the market. Eurofi was able to convince officials in Brussels it made more sense to base the standard on the experience of the major company, the one whose equipment dominated the market.

Eurofi has also branched into publications and seminars. The biggest order for its index of EEC publications, a constantly changing field, is the Community itself — even though the Commission produces its own document.

"We started as a consultancy," says Harris, "but it quickly became apparent that the smaller companies had less need for specialist financial consultancy. Its need was general consultancy on matters such as marketing and company structure."

"Any number of others could do this and so, early on in life, we withdrew. We refined our act so that we now only act for the major concern in our specialist field at the interface between government and private industry."

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## WORLD STOCK MARKETS

## Indices

## NEW YORK

DOW JONES									
Dec. 27				Dow	High	Low	High	Low	Comp'n
Dec.	Dec.	Dec.	Dec.						
Industrie	1545.88	1528.48	1518.10	1528.48	1518.10	1515.18	1522.18	1515.18	1518.10
Home Bds	83.65	83.56	83.56	83.57	83.63	83.52	83.63	83.52	83.56
Transport.	708.46	701.70	700.38	702.82	711.26	710.28	705.51	710.28	708.46
Utilities	178.00	171.87	172.19	173.22	174.95	174.06	174.65	173.83	174.95
Trucking	81,560	80,050	78,500	107,800	70,270	—	—	—	—
ODD-T	159,485	156,671	156,671	156,671	156,671	156,671	156,671	156,671	156,671
eBay's High	159,485	(156,671)	Low	158,789	(154,671)	—	—	—	—
Industrial dividend yield %	4.18	4.18	4.22	4.22	4.22	4.22	4.22	4.22	4.22

STANDARD AND POORS

1985 Since Comp'n									
Dec. 27				Dow	High	Low	High	Low	Comp'n
Dec.	Dec.	Dec.	Dec.						
Industrials	233,03	230,85	230,10	231,24	230,17	229,82	230,75	230,17	230,85
Composite	209,51	207,68	207,14	207,68	215,94	213,58	213,58	213,40	215,94
Industrial dividend yield %	3.98	3.42	5.08	4.11	—	—	—	—	—
Industrial P/E ratio	12.51	14.77	14.00	15.49	—	—	—	—	—
Long Govt Bond yield %	6.58	6.46	6.46	11.55	—	—	—	—	—

N.Y.S.E. ALL COMMON

1985 Since Comp'n									
Dec. 27				Dow	High	Low	High	Low	Comp'n
Dec.	Dec.	Dec.	Dec.						
Issues Traded	1,989,32	1,987,89	1,987,89	1,988,01	1,987,89	1,987,89	1,988,01	1,987,89	1,988,01
Rises	1,132	1,132	1,132	1,132	1,132	1,132	1,132	1,132	1,132
Falls	458	315	963	963	458	315	963	963	458
New Highs	10,000	9,999	9,999	10,000	9,999	9,999	10,000	9,999	10,000
New Lows	8	7	10	8	7	10	8	7	10

TORONTO

1985 Since Comp'n									
Dec. 27				Dow	High	Low	High	Low	Comp'n
Dec.	Dec.	Dec.	Dec.						
Metals & Minerals	2,062	2,062	2,062	2,062	2,062	2,062	2,062	2,062	2,062
Composite	2,082.5	2,074.7	2,071.3	2,071.3	2,084.5	(1,975)	2,074.5	1,954.0	2,084.5

MONTREAL Portfolio

1985 Since Comp'n									
Dec. 27				Dow	High	Low	High	Low	Comp'n
Dec.	Dec.	Dec.	Dec.						
Midcap Corp.	1,411.11	1,411.11	1,402.87	1,411.11	1,402.87	1,402.87	1,402.87	1,402.87	1,411.11
TWA	651.00	651.00	651.00	651.00	651.00	651.00	651.00	651.00	651.00
Baxter Lab.	297.400	194	194	297.400	297.400	297.400	297.400	297.400	297.400

NEW YORK ACTIVE STOCKS

Change									
Stocks Closing on Friday				Stocks Closing on Friday				Price/	
High	Low	High	Low	High	Low	High	Low	High	Low
Union Carbide	2,200	2,190	2,190	2,190	2,190	2,180	2,190	2,180	2,190
U.S. Steel	1,105.500	1,105.500	1,105.500	1,105.500	1,105.500	1,105.500	1,105.500	1,105.500	1,105.500
Energy Ex.	1,105.500	1,105.500	1,105.500	1,105.500	1,105.500	1,105.500	1,105.500	1,105.500	1,105.500
Texaco	955.300	955.300	955.300	955.300	955.300	955.300	955.300	955.300	955.300
Baxter Lab.	297.400	194	194	297.400	297.400	297.400	297.400	297.400	297.400

FRIDAY Stocks Closing on Friday

SATURDAY Stocks Closing on Saturday

SUNDAY Stocks Closing on Sunday

MONDAY Stocks Closing on Monday

TUESDAY Stocks Closing on Tuesday

WEDNESDAY Stocks Closing on Wednesday

THURSDAY Stocks Closing on Thursday

FRIDAY Stocks Closing on Friday

SATURDAY Stocks Closing on Saturday

SUNDAY Stocks Closing on Sunday

MONDAY Stocks Closing on Monday

TUESDAY Stocks Closing on Tuesday

WEDNESDAY Stocks Closing on Wednesday

THURSDAY Stocks Closing on Thursday

FRIDAY Stocks Closing on Friday

SATURDAY Stocks Closing on Saturday

SUNDAY Stocks Closing on Sunday

MONDAY Stocks Closing on Monday

TUESDAY Stocks Closing on Tuesday

WEDNESDAY Stocks Closing on Wednesday

THURSDAY Stocks Closing on Thursday

FRIDAY Stocks Closing on Friday

SATURDAY Stocks Closing on Saturday

*Closing prices, December 27*

## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

Financial Times Monday December 30 1985

## NYSE COMPOSITE CLOSING PRICES

Continued from Page 20

12 Month	High	Low	Stock	P/ Ss	E	100s High	Low	Close	Prev.	Chg.
26	142	96	Peggy's	20	.7	21	115	125	+1	+1
27	125	85	Peggy's	20	.7	21	115	125	+1	+1
28	125	85	Peggy's	20	.7	21	115	125	+1	+1
29	101	61	Pmiton	10	.8	10	85	95	+1	+1
30	184	124	Pmiton	10	.8	10	85	95	+1	+1
31	184	124	Pmiton	10	.8	10	85	95	+1	+1
32	184	124	Pmiton	10	.8	10	85	95	+1	+1
33	184	124	Pmiton	10	.8	10	85	95	+1	+1
34	184	124	Pmiton	10	.8	10	85	95	+1	+1
35	184	124	Pmiton	10	.8	10	85	95	+1	+1
36	184	124	Pmiton	10	.8	10	85	95	+1	+1
37	184	124	Pmiton	10	.8	10	85	95	+1	+1
38	184	124	Pmiton	10	.8	10	85	95	+1	+1
39	184	124	Pmiton	10	.8	10	85	95	+1	+1
40	184	124	Pmiton	10	.8	10	85	95	+1	+1
41	184	124	Pmiton	10	.8	10	85	95	+1	+1
42	184	124	Pmiton	10	.8	10	85	95	+1	+1
43	184	124	Pmiton	10	.8	10	85	95	+1	+1
44	184	124	Pmiton	10	.8	10	85	95	+1	+1
45	184	124	Pmiton	10	.8	10	85	95	+1	+1
46	184	124	Pmiton	10	.8	10	85	95	+1	+1
47	184	124	Pmiton	10	.8	10	85	95	+1	+1
48	184	124	Pmiton	10	.8	10	85	95	+1	+1
49	184	124	Pmiton	10	.8	10	85	95	+1	+1
50	184	124	Pmiton	10	.8	10	85	95	+1	+1
51	184	124	Pmiton	10	.8	10	85	95	+1	+1
52	184	124	Pmiton	10	.8	10	85	95	+1	+1
53	184	124	Pmiton	10	.8	10	85	95	+1	+1
54	184	124	Pmiton	10	.8	10	85	95	+1	+1
55	184	124	Pmiton	10	.8	10	85	95	+1	+1
56	184	124	Pmiton	10	.8	10	85	95	+1	+1
57	184	124	Pmiton	10	.8	10	85	95	+1	+1
58	184	124	Pmiton	10	.8	10	85	95	+1	+1
59	184	124	Pmiton	10	.8	10	85	95	+1	+1
60	184	124	Pmiton	10	.8	10	85	95	+1	+1
61	184	124	Pmiton	10	.8	10	85	95	+1	+1
62	184	124	Pmiton	10	.8	10	85	95	+1	+1
63	184	124	Pmiton	10	.8	10	85	95	+1	+1
64	184	124	Pmiton	10	.8	10	85	95	+1	+1
65	184	124	Pmiton	10	.8	10	85	95	+1	+1
66	184	124	Pmiton	10	.8	10	85	95	+1	+1
67	184	124	Pmiton	10	.8	10	85	95	+1	+1
68	184	124	Pmiton	10	.8	10	85	95	+1	+1
69	184	124	Pmiton	10	.8	10	85	95	+1	+1
70	184	124	Pmiton	10	.8	10	85	95	+1	+1
71	184	124	Pmiton	10	.8	10	85	95	+1	+1
72	184	124	Pmiton	10	.8	10	85	95	+1	+1
73	184	124	Pmiton	10	.8	10	85	95	+1	+1
74	184	124	Pmiton	10	.8	10	85	95	+1	+1
75	184	124	Pmiton	10	.8	10	85	95	+1	+1
76	184	124	Pmiton	10	.8	10	85	95	+1	+1
77	184	124	Pmiton	10	.8	10	85	95	+1	+1
78	184	124	Pmiton	10	.8	10	85	95	+1	+1
79	184	124	Pmiton	10	.8	10	85	95	+1	+1
80	184	124	Pmiton	10	.8	10	85	95	+1	+1
81	184	124	Pmiton	10	.8	10	85	95	+1	+1
82	184	124	Pmiton	10	.8	10	85	95	+1	+1
83	184	124	Pmiton	10	.8	10	85	95	+1	+1
84	184	124	Pmiton	10	.8	10	85	95	+1	+1
85	184	124	Pmiton	10	.8	10	85	95	+1	+1
86	184	124	Pmiton	10	.8	10	85	95	+1	+1
87	184	124	Pmiton	10	.8	10	85	95	+1	+1
88	184	124	Pmiton	10	.8	10	85	95	+1	+1
89	184	124	Pmiton	10	.8	10	85	95	+1	+1
90	184	124	Pmiton	10	.8	10	85	95	+1	+1
91	184	124	Pmiton	10	.8	10	85	95	+1	+1
92	184	124	Pmiton	10	.8	10	85	95	+1	+1
93	184	124	Pmiton	10	.8	10	85	95	+1	+1
94	184	124	Pmiton	10	.8	10	85	95	+1	+1
95	184	124	Pmiton	10	.8	10	85	95	+1	+1
96	184	124	Pmiton	10	.8	10	85	95	+1	+1
97	184	124	Pmiton	10	.8	10	85	95	+1	+1
98	184	124	Pmiton	10	.8	10	85	95	+1	+1
99	184	124	Pmiton	10	.8	10	85	95	+1	+1
100	184	124	Pmiton	10	.8	10	85	95	+1	+1
101	184	124	Pmiton	10	.8	10	85	95	+1	+1
102	184	124	Pmiton	10	.8	10	85	95	+1	+1
103	184	124	Pmiton	10	.8	10	85	95	+1	+1
104	184	124	Pmiton	10	.8	10	85	95	+1	+1
105	184	124	Pmiton	10	.8	10	85	95	+1	+1
106	184	124	Pmiton	10	.8	10	85	95	+1	+1
107	184	124	Pmiton	10	.8	10	85	95	+1	+1
108	184	124	Pmiton	10	.8	10	85	95	+1	+1
109	184	124	Pmiton	10	.8	10	85	95	+1	+1
110	184	124	Pmiton	10	.8	10	85	95	+1	+1
111	184	124	Pmiton	10	.8	10	85	95	+1	+1
112	184	124	Pmiton	10	.8	10	85	95	+1	+1
113	184	124	Pmiton	10	.8	10	85	95	+1	+1
114	184	124	Pmiton	10	.8	10	85	95	+1	+1
115	184	124	Pmiton	10	.8	10	85	95	+1	+1
116	184	124	Pmiton	10						

# CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES A year of contrasts

BY COLIN MILLHAM

This has been a year of contrasting records on the foreign exchanges, with sterling touching a record low, the dollar rising to a 13-year peak, and later falling to a 24-year low. It has also been a year when the turmoil in South Africa has put pressure on the rand and led to the reintroduction of exchange controls.

The strength of the dollar in the first half of the year helped keep the European Monetary System quiet and steady, but concern about Italy's trade deficit caused a devaluation of the lira in July.

By the end of the year pressure also seemed to be mounting on the Belgian franc, as the dollar fell from favour and funds flowed back into the Deutsche Mark. Demand for the Deutsche Mark tends to cause problems for other members of the EMS, and if it continues to grow, continues a realignment within the EMS appears to be a strong possibility in the next few months.

The dollar's strength at the beginning of the year was the result of firm US interest rates, strong money supply and the fast US economic growth in the latter part of 1984. Fourth quarter gross national product growth was then around 4 per cent. Although the figure of 3.2 per cent growth for the same period in 1985 compares reasonably well, earlier quarters were disappointing, and the rise in the latest three months seemed to have been on stockbuilding and government contracts, rather than a growth in consumption.

Money supply remains strong, with M1 well above the Federal Reserve's target range, although US officials have tended recently to play down the importance of this figure.

Short-term Eurodollar rates have stepped in when necessary, their task has been made easier by the sluggish US economy and the change of sentiment towards the dollar.

Japan and Europe were at first concerned to stifle protectionist pressure in the US, by depressing the value of the dollar, particularly against the yen and D-Mark, but the Japanese and German Bundesbank have both shown signs that they are happy with levels of around DM 2.50 and Y200. If their central banks maintain their present grip on the market, 1986 should be a much less volatile year than 1985.

**CURRENCY MOVEMENTS**

	Bank of England Index	Morgan Guaranty Change %
Dec. 27		
U.S. dollar	129.5 +1.16	+0.2%
Canadian dollar	80.7 -11.6	-14.0%
Austrian schilling	1.045 +0.6	+0.6%
Swiss franc	83.0 +0.5	+0.6%
Danish Krone	82.6 -8.2	-9.2%
Deutsche mark	1.012 +1.5	+1.5%
Irish punt	1.219 +1.7	+1.4%
Guilder	1.219 +1.7	+1.4%
French franc	70.0 -11.5	-15.8%
Italian lira	175.7 +8.2	+4.8%

Morgan Guaranty changes: average 1980-1982=100, Bank of England index (base average 1975=100).

	Dec. 27	Dec. 25
Spot	\$1.4601/1.4675	\$1.4265/1.4285
3 months	1.22/1.19	1.26/1.24
12 months	4.03/4.43	4.08/4.47

Forward premiums and discounts apply.

During the last three months the dollar has fallen steadily as a result of the Group of Five meeting in late September. At this meeting finance ministers from the leading industrial nations pledged themselves to concerted action to push down the value of the dollar.

This decision was well timed, since it followed a disappointing US third quarter GNP figure of 2.6 per cent, which was later revised up to 4.6 per cent, and now back to 3 per cent. US statistics have been erratic, but the general trend has shown slowing economic growth. Combined with the fear of central bank intervention this has pulled the dollar down sharply.

Japan and Europe were at first concerned to stifle protectionist pressure in the US, by depressing the value of the dollar, particularly against the yen and D-Mark, but the Japanese and German Bundesbank have both shown signs that they are happy with levels of around DM 2.50 and Y200. If their central banks maintain their present

grip on the market, 1986 should be a much less volatile year than 1985.

**OTHER CURRENCIES**

	Dec. 27	Bank	Special Drawing Rights %	European Currency Unit
Argentina	1.0000	1.0000	0.0000	0.0000
Brazil	1.0000	1.0000	0.0000	0.0000
Finland	1.0000	1.0000	0.0000	0.0000
H.Kong	1.0000	1.0000	0.0000	0.0000
Iran	1.0000	1.0000	0.0000	0.0000
Luxembourg	1.0000	1.0000	0.0000	0.0000
Malaysia	1.0000	1.0000	0.0000	0.0000
Saudi Ar.	1.0000	1.0000	0.0000	0.0000
Singapore	1.0000	1.0000	0.0000	0.0000
E.A.U. (Fn)	1.0000	1.0000	0.0000	0.0000
U.A.E.	1.0000	1.0000	0.0000	0.0000

\* Selling mts.

\* CS/SDR rate for Dec 26 n.s.

### POUND SPOT—FORWARD AGAINST POUND

	Day's spread	Close	One month	% p.a.	Three months	% p.a.	12-month	% p.a.
US	1.4205/1.4206	1.4275/1.4305	9.40/9.57	3.75	3.21/3.25/3.26/3.29	3.41		
Canada	1.392/2.0180	2.0710/2.0760	9.38/9.26	2.75	1.97/1.98/2.00/2.02	2.75		
Norfolk	3.395/4.0180	4.01/4.02	2.14/2.16	4.02	3.97/4.00/4.02/4.04	4.02		
Belgium	1.0000	1.0000	15.40	15.40	15.40/15.40/15.40/15.40	15.40		
Denmark	12.30/13.02	12.30/12.50	12.30/12.50	12.50	12.30/12.50/12.50/12.50	12.50		
Ireland	1.1628/1.1703	1.1628/1.1653	8.21/8.08	8.08	8.19/8.07/8.05/8.03	8.08		
W. Ger.	3.54/3.57/3.57	3.56/3.58	2.15/2.15	2.15	2.15/2.15/2.15/2.15	2.15		
Portugal	2.420/2.4244	2.428/2.430	8.15/8.15	8.15	8.15/8.15/8.15/8.15	8.15		
Italy	2.07/2.0720	2.07/2.0720	8.15/8.15	8.15	8.15/8.15/8.15/8.15	8.15		
Norway	10.37/10.38/10.38	10.30/10.31	8.15/8.15	8.15	8.15/8.15/8.15/8.15	8.15		
Sweden	16.93/16.94/16.94	16.77/16.78	7.10/7.10	7.10	7.10/7.10/7.10/7.10	7.10		
Japan	285/285/285	285/285/285	1.08/1.08	1.08	1.08/1.08/1.08/1.08	1.08		
Austria	2.38/2.38/2.38	2.38/2.38/2.38	7.15/7.15	7.15	7.15/7.15/7.15/7.15	7.15		
Switzerland	2.20/2.22	2.22/2.22	7.15/7.15	7.15	7.15/7.15/7.15/7.15	7.15		
Spain	2.420/2.4244	2.428/2.430	8.15/8.15	8.15	8.15/8.15/8.15/8.15	8.15		
Portugal	2.07/2.0720	2.07/2.0720	8.15/8.15	8.15	8.15/8.15/8.15/8.15	8.15		
Denmark	10.37/10.38/10.38	10.30/10.31	8.15/8.15	8.15	8.15/8.15/8.15/8.15	8.15		
Sweden	16.93/16.94/16.94	16.77/16.78	7.10/7.10	7.10	7.10/7.10/7.10/7.10	7.10		
Japan	285/285/285	285/285/285	1.08/1.08	1.08	1.08/1.08/1.08/1.08	1.08		
Austria	2.38/2.38/2.38	2.38/2.38/2.38	7.15/7.15	7.15	7.15/7.15/7.15/7.15	7.15		
Switzerland	2.20/2.22	2.22/2.22	7.15/7.15	7.15	7.15/7.15/7.15/7.15	7.15		
Spain	2.420/2.4244	2.428/2.430	8.15/8.15	8.15	8.15/8.15/8.15/8.15	8.15		
Portugal	2.07/2.0720	2.07/2.0720	8.15/8.15	8.15	8.15/8.15/8.15/8.15	8.15		
Denmark	10.37/10.38/10.38	10.30/10.31	8.15/8.15	8.15	8.15/8.15/8.15/8.15	8.15		
Sweden	16.93/16.94/16.94	16.77/16.78	7.10/7.10	7.10	7.10/7.10/7.10/7.10	7.10		
Japan	285/285/285	285/285/285	1.08/1.08	1.08	1.08/1.08/1.08/1.08	1.08		
Austria	2.38/2.38/2.38	2.38/2.38/2.38	7.15/7.15	7.15	7.15/7.15/7.15/7.15	7.15		
Switzerland	2.20/2.22	2.22/2.22	7.15/7.15	7.15	7.15/7.15/7.15/7.15	7.15		
Spain	2.420/2.4244	2.428/2.430	8.15/8.15	8.15	8.15/8.15/8.15/8.15	8.15		
Portugal	2.07/2.0720	2.07/2.0720	8.15/8.15	8.15	8.15/8.15/8.15/8.15	8.15		
Denmark	10.37/10.38/10.38	10.30/10.31	8.15/8.15	8.15	8.15/8.15/8.15/8.15	8.15		
Sweden	16.93/16.94/16.94	16.77/16.78	7.10/7.10	7.10	7.10/7.10/7.10/7.10	7.10		
Japan	285/285/285	285/285/285	1.08/1.08	1.08	1.08/1.08/1.08/1.08	1.08		
Austria	2.38/2.38/2.38	2.38/2.38/2.38	7.15/7.15	7.15	7.15/7.15/7.15/7.15	7.15		
Switzerland	2.20/2.22	2.22/2.22	7.15/7.15	7.15	7.15/7.15/7.15/7.15	7.15		
Spain	2.420/2.4244	2.428/2.430	8.15/8.15	8.15	8.15/8.15/8.15/8.15	8.15		
Portugal	2.07/2.0720	2.07						